

# **HICL Infrastructure Company Limited**

Introductory Presentation – HICL Overview, the Investment Adviser & Recent Performance

Summer 2016



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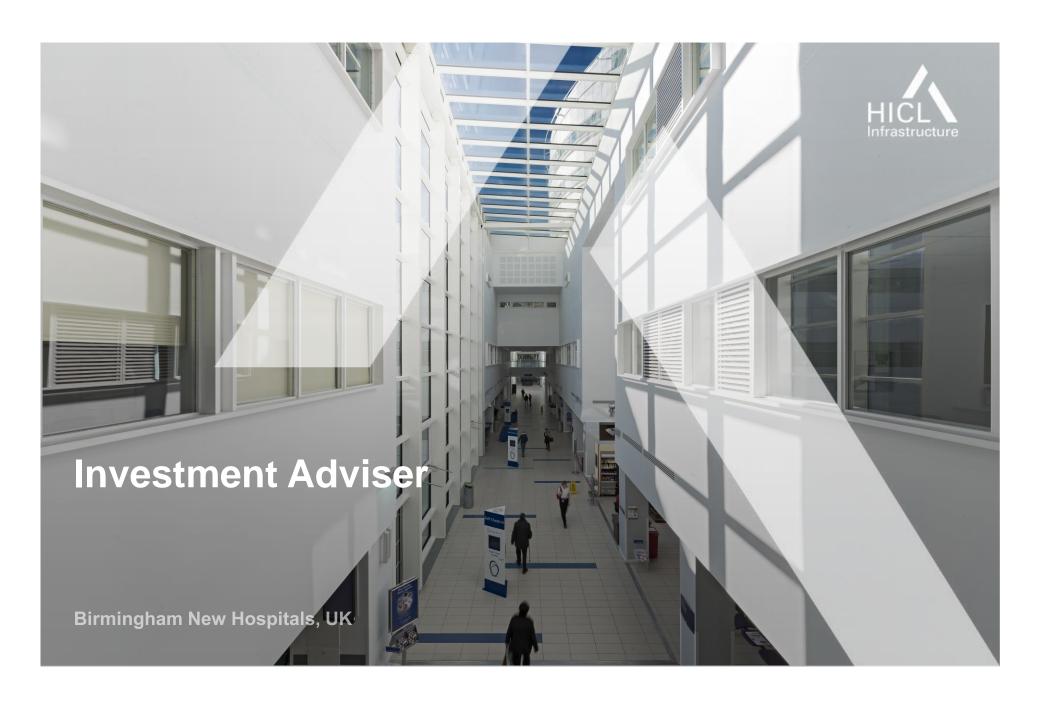
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Past performance is not a reliable indicator of future performance.

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# **Overview of InfraRed Capital Partners Limited**

#### InfraRed is the Investment Adviser and Operator



- InfraRed is the investment adviser to HICL and is authorised and regulated by the Financial Conduct Authority
- Strong, 15+ year track record in raising and managing 15 value-add infrastructure and real estate funds (including HICL and TRIG)
- Currently over US\$9bn of equity under management
- InfraRed is an independent manager owned by 24 partners following successful spin-out from HSBC Group in April 2011
- London based, with offices in Hong Kong, New York, Paris, Seoul and Sydney, with over 120 partners and staff
- Each fund has a clearly defined investment strategy and there is a clear 'no conflict' policy

Infrastructure funds	Strategy	Amount (m)	Years	Status
Fund I	Unlisted, greenfield, capital growth	£125	2001-2006	Realised
Fund II	Unlisted, greenfield, capital growth	£300	2004-2015	Realised
HICL Infrastructure Company Limited ("HICL")	Listed, secondary, income yield	£2,212 <sup>1</sup>	Since 2006	Evergreen
Environmental Fund	Unlisted, greenfield, capital growth	€235	Since 2009	Divesting
Fund III	Unlisted, greenfield, capital growth	US\$1,217	Since 2011	Investing
Yield Fund	Unlisted , secondary, income yield	£500	Since 2012	Invested
The Renewables Infrastructure Group ("TRIG")	Listed , secondary, income yield	£751¹	Since 2013	Evergreen

Source: InfraRed

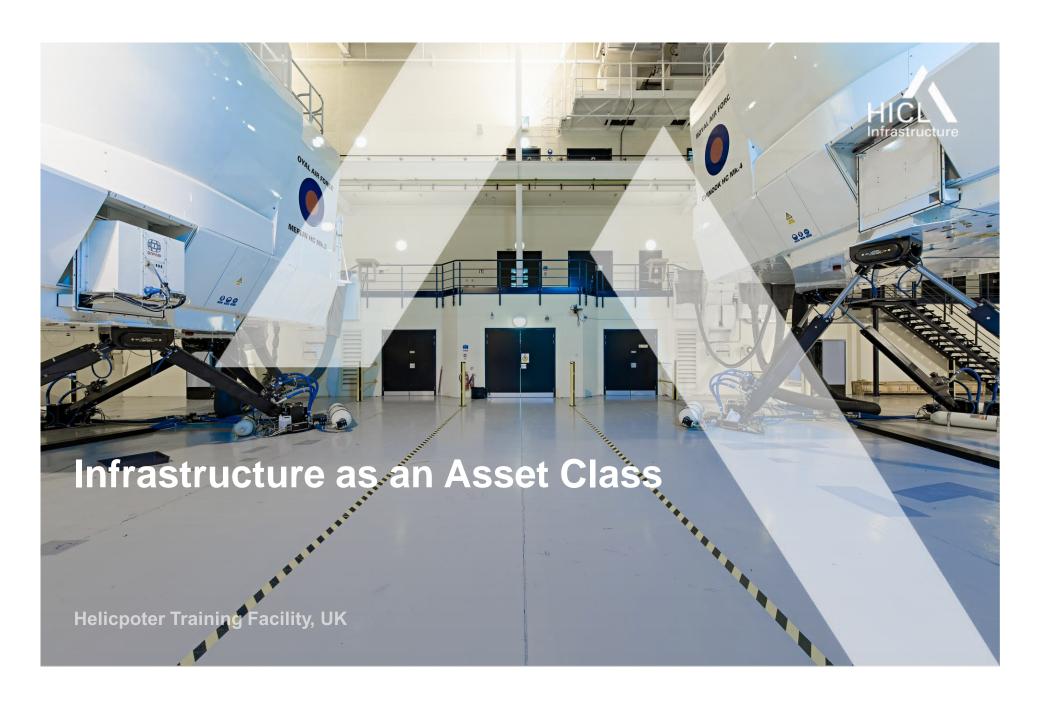
# InfraRed – Infrastructure Team Skills and Experience



Depth and breadth of skills, proven track record and proactive value management

- Experienced infrastructure professionals with proven track record in target markets of UK, Europe, North America, Australia and New Zealand
- Well established and respected team
  - Additional resources added recently
  - Part of a wider infrastructure team of 60 professionals
- Detailed, 'tried and tested' investment processes
- Active asset management with regular asset reviews
- Proactive value management across the Group and the portfolio
- Wide range of skills, experience and knowledge of:
  - Assets in the portfolio
  - Greenfield project development structuring/risk mitigation
  - Construction
  - Facilities management
  - Corporate finance and M&A
  - Treasury management





### **What Defines Infrastructure**

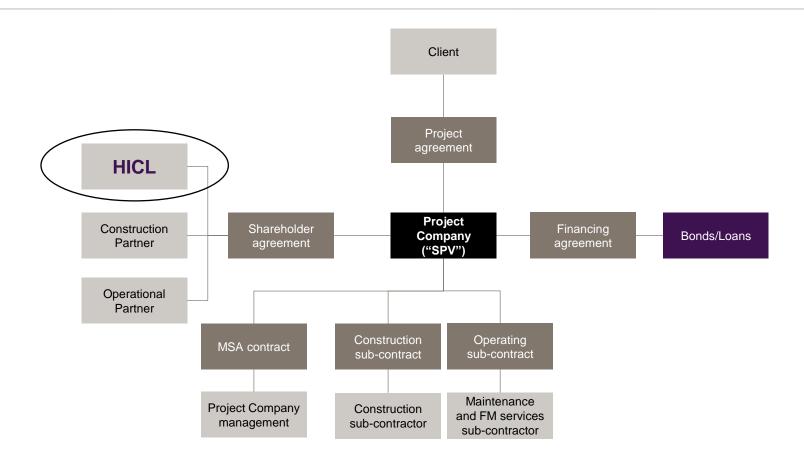


	Low		Revenue risk	High
Risk class	Availability	Regulatory	Demand based	Market
Investment risks are incremental	<ul><li>Operating costs</li><li>Delivery (e.g. service performance)</li></ul>	<ul><li>+ Regulatory risk</li><li>+ Volume risk (low)</li></ul>	<ul><li>+ Volume risk (high)</li><li>+ Known pricing risk</li></ul>	+ Competitive risks
Examples	<ul> <li>Hospitals, schools, government accommodation</li> <li>Availability transport (e.g. road/rail)</li> </ul>	<ul> <li>Energy distribution, transmission, storage</li> <li>Water, waste water</li> <li>Renewable energy (off-take or feed-in)</li> </ul>	<ul> <li>Real toll roads, tunnels, bridges</li> <li>Light, heavy rail</li> <li>Airports</li> <li>Marine ports</li> </ul>	<ul> <li>Merchant power (no off-take)</li> <li>Ferries</li> <li>Service stations</li> <li>Waste</li> </ul>
	Lowest risk segment ('public assets')	Largely resilient to economic cycle	Exposed to economic cycle	Private equity style exposure

▲ Revenue risk is also heavily influenced by factors such as geographic jurisdiction and whether a project is operational or still under construction<sup>1</sup>

# **Typical Infrastructure Project Structure**

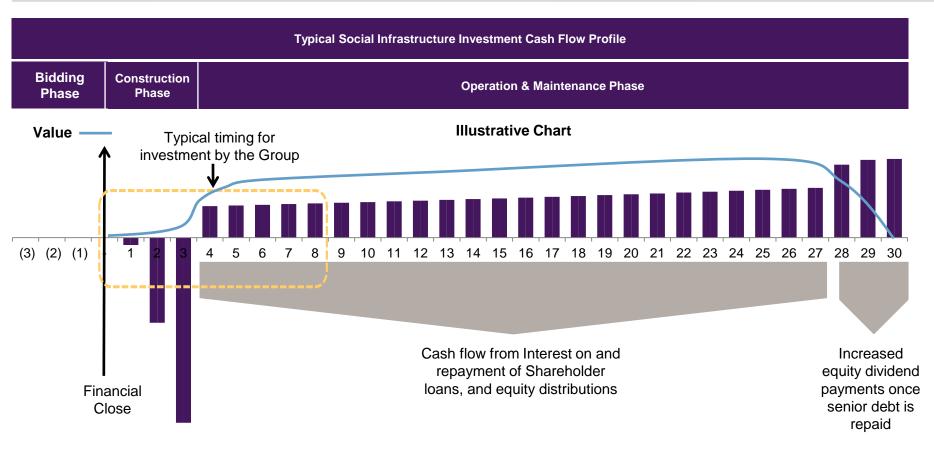




# Illustrative Investment Cashflow Profile over a Project's Life



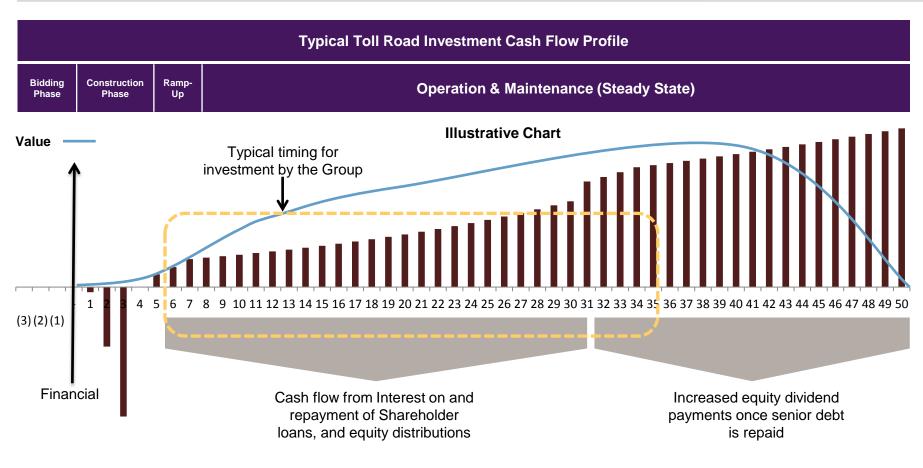
Example: Social infrastructure return derived from an 'availability' revenue stream



# Illustrative Investment Cashflow Profile over a Project's Life



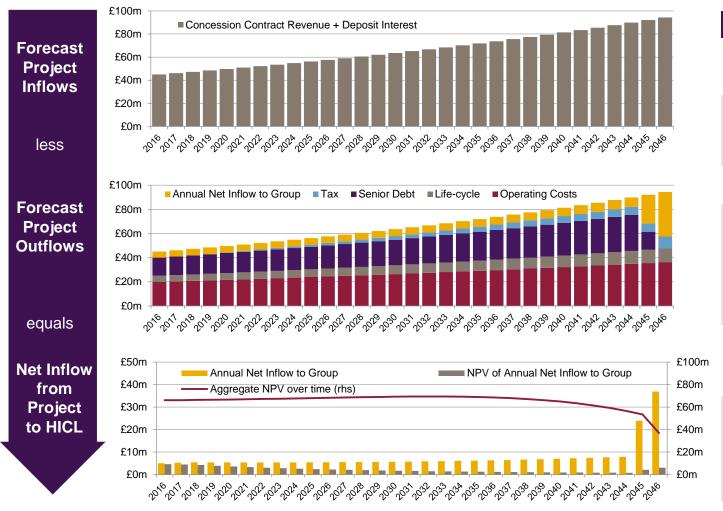
Example: Toll road return derived from a 'demand' revenue stream



# Valuation – Methodology







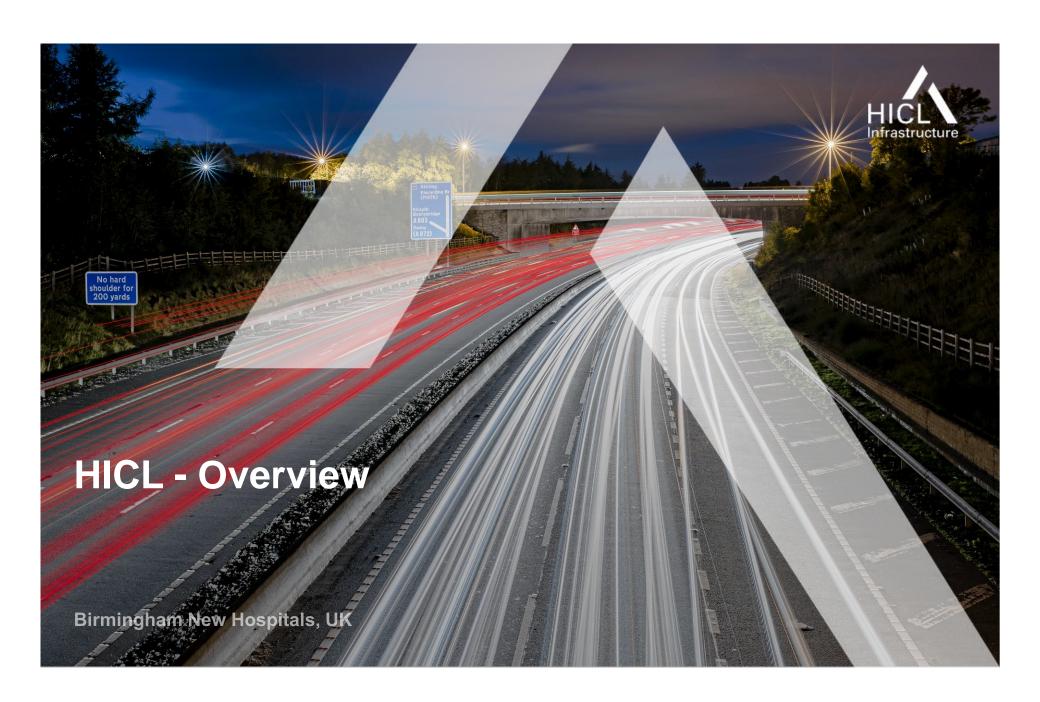
#### **Key Variables/Assumptions**

- Long-term Inflation Rate
- Deposit Interest Rate
- Whole-of-life concession revenue linked to inflation
- Interest income from cash reserves at individual project level

#### Tax Rates

- Whole-of-life operating contracts fixed or linked to inflation
- Whole-of-life debt is fixed or inflationlinked
- Net Inflows to HICL in form of dividends, shareholder loan service & project co. directors' fees
- Discount Rate
- ▲ FX
- Net cashflows discounted to derive project valuation
- All project cashflows aggregated to give overall portfolio valuation
- Adjust for other Group net assets/liabilities to get Group NAV

Source: InfraRed hicl.com | 12



### **HICL's Characteristics**



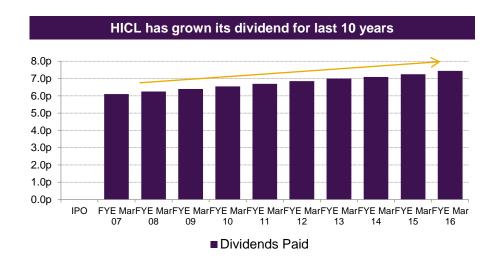
Mandate	<ul> <li>▲ To generate long-term, stable income from infrastructure assets</li> <li>▲ Focused on infrastructure projects at lower end of risk spectrum, generating inflation-linked returns</li> </ul>
History	<ul> <li>▲ Tenth anniversary and ninth successive year of dividend growth</li> <li>▲ First infrastructure investment company to list on the main market of the London Stock Exchange</li> </ul>
Portfolio	<ul> <li>▲ 104 investments (98 operational, five in construction and one conditional acquisition)</li> <li>▲ Assets spread across five sectors and six territories</li> </ul>
Net Asset Value	<ul> <li>▲ Directors' Valuation of £2,030.3m¹ at 31 March 2016 (31 March 2015: £1,732.2m¹)</li> <li>▲ NAV/share of 142.2p at 31 March 2016 (cum fourth quarterly dividend of 1.87p/share)</li> <li>▲ Directors' Valuation based on a weighted average discount rate of 7.5% (31 March 2015: 7.9%)</li> </ul>
Return & Performance	<ul> <li>▲ Prospective yield of 4.7%²; Total Return² of 9.7% p.a. (NAV basis) and 10.7% p.a. (share price basis)</li> <li>▲ Low volatility and low correlation (0.1 beta) to the broader equity markets</li> </ul>
Structure	<ul> <li>▲ Closed-ended investment company registered in Guernsey, with premium listing on LSE</li> <li>▲ Independent board comprises seven non-executive Directors</li> <li>▲ Investment Adviser is InfraRed Capital Partners, a leading global infrastructure investment manager</li> </ul>
Fees and ongoing charges	<ul> <li>▲ Blended annual management fee based on portfolio's Adjusted Gross Asset Value (GAV)</li> <li>▲ Ongoing Charges Ratio (as defined by AIC) of 1.12% (31 March 2015: 1.14%)</li> </ul>
Liquidity	<ul> <li>£2,212m market capitalisation as at 31 March 2016 (31 March 2015: £1,984m)</li> <li>▲ Good daily liquidity – average daily trading volume of over 2 million shares</li> <li>▲ Tight bid / offer spread of ~0.1p (~6bps)</li> </ul>

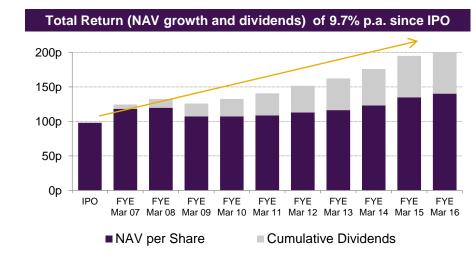
<sup>1.</sup> Including £97.4m of future investment obligations (2015: £22.5m)

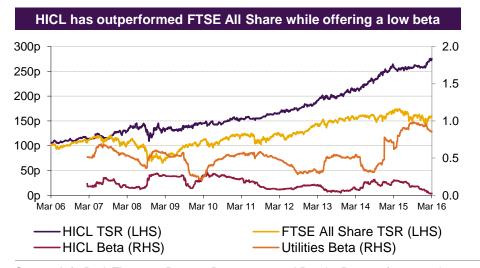
<sup>2.</sup> Prospective yield based on 31 March 2016 share price and 2016-17 dividend target. Total Return measured from IPO to 31 March 2016, vs the target long term total return of 7-8% p.a. (set at IPO)

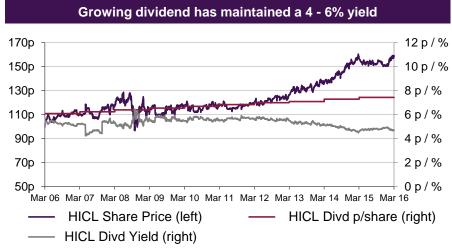
### **Historic Performance**











### Governance



#### **Independent board of non-executive Directors**

- Approves and monitors adherence to strategy
- Fulfils Company's AIFM responsibilities under the European Commission's Alternative Investment Fund Managers Directive
- Determines risk appetite through Risk Committee
- Additional committees in respect of Audit, (Directors') Remuneration, Management Engagement and (Director) Nomination
- Monitors compliance with, and implementation of actions to address, regulation impacting HICL
- Sets Group's policies
- Monitors performance against objectives
- Oversees capital raising (equity or debt) and deployment of cash proceeds
- Appoints service providers and auditors

### **Investment Adviser / Operator: InfraRed Capital Partners Limited**

- Day-to-day management of portfolio within agreed parameters
- Utilisation of cash proceeds
- Full discretion within strategy determined by Board over acquisitions and disposals (through Investment Committee)
- Authorised and regulated by the Financial Conduct Authority

### Board of Directors<sup>1</sup>

### Non-executive Directors with a broad range of relevant experience and qualifications



#### Ian Russell (CBE), Chairman



lan, HICL's Chairman, is resident in the UK and is a qualified accountant. He worked for Scottish Power plc between 1994 and 2006, initially as Finance Director and, from 2001, as its CEO. Prior to this, he spent eight years as Finance Director

at HSBC Asset Management, in Hong Kong and London.

lan is currently Chairman of Johnston Press plc and a non-executive director of British Polythene Industries plc, Mercantile Investment Trust and BlackRock Income Strategies Trust (formerly British Assets Trust).

#### Frank Nelson, SID



Frank, a UK resident, is a qualified accountant and has over 25 years of experience in the construction, contracting, housebuilding and energy sectors. He was Finance Director of construction and housebuilding group Galliford Try

plc from 2000 until October 2012, having held the position at Try Group plc from 1987. Following 2012, he took on the role of interim CFO of Lamprell plc, where he helped to complete a complex restructure and turnaround, before leaving in October 2013.

He is the SID of both McCarthy and Stone as well as Eurocell plc. and a director of Telford Homes.

#### Sarah Evans, Director



Sarah, a Guernsey resident, is a Chartered Accountant and a non-executive director of several other listed investment funds. She is a director of the UK Investment Companies' trade body, The AIC. She spent over six years with Barclays Bank plc group from 1994 to 2001. During that time she was a treasury director and, from 1996 to

1998, was the Finance Director of Barclays Mercantile, where she was responsible for all aspects of financial control and operational risk management.

Previously, Sarah ran her own consultancy business advising financial institutions on all aspects of securitisation. From 1982-88 she was with Kleinwort Benson, latterly as head of group finance.

#### Susie Farnon, Director



Sally-Ann (known as Susie), a Guernsey resident, is a Fellow of the Institute of Chartered Accountants in England and Wales, having qualified as an accountant in 1983, and is a non-executive director of a number of property and investment companies.

Susie was a Banking and Finance Partner with KPMG Channel Islands from 1990 until 2001 and Head of Audit KPMG Channel Islands from 1999. She has served as President of the Guernsey Society of Chartered and Certified Accountants and as a member of The States of Guernsey Audit Commission and Vice-Chairman of the GFSC.

#### John Hallam, Director



John, a Guernsey resident, is a former partner of PWC having retired in 1999 after 27 years with the firm both in Guernsey and in other countries. He is a Fellow of the Institute of Chartered Accountants in England and Wales and qualified as an accountant in 1971. He is a

director of a number of other financial services companies, some of which are London-listed.

He served for many years as a member of The Guernsey Financial Services Commission ('GFSC') before retiring in 2006, having been its Chairman for the previous three years.

#### **Graham Picken, Director**



Graham, a UK resident, is an experienced banker and financial practitioner. He successfully led the Company as Chairman from its launch in 2006, until March 2016. He is also chairman of Hampshire Trust Bank and a non-exec-

utive director of Skipton Building Society and of Connells Ltd, the estate agency group.

Until 2003, Graham's career spanned over 30 years with Midland and HSBC Banks where, before he retired, he was General Manager of HSBC Bank plc responsible for commercial and corporate banking (including specialised and equity finance).

#### **Chris Russell, Director**

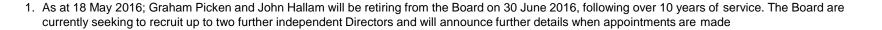


Chris, a Guernsey resident, is a non-executive director of investment and financial companies in the UK, Hong Kong and Guernsey. He is the Chairman of F&C Commercial Property Trust Limited.

Chris was formerly a director of Gartmore Investment Management plc, where he was Head of

Gartmore's businesses in the US and Japan. Before that he was a holding board director of the Jardine Fleming Group in Asia.

He is a Fellow of the UK Society of Investment Professionals and a Fellow of the Institute of Chartered Accountants in England and Wales.



# **HICL Group Strategy**

#### **Delivering Real Value**



#### Manage existing portfolio:

- Value Preservation
  - Active asset management of the operational and financial performance of the portfolio to deliver the expected base case return
- Value enhancement
  - Engage with public sector clients to generate cost savings and improve the overall client experience
  - Facilitate desired contract variations
  - Implement treasury efficiencies, explore refinancing opportunities and carefully manage project budgets (e.g. life cycle)

### Source and evaluate value accretive investment opportunities which are:

- PPP projects
  - Concession contracts with public sector clients, both operational and under construction
  - Availability-based revenues with inflation-linkage
- Of interest, if risk/return appropriate:
  - Demand risk assets: good inflation correlation and duration (e.g. toll roads, student accommodation projects)
  - Regulated assets: targeting robust regulatory frameworks and assets with low operational gearing (e.g. OFTOs)

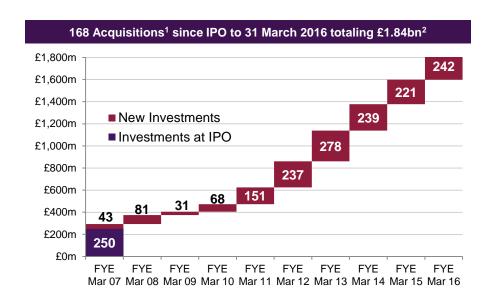
### **Maintain position by:**

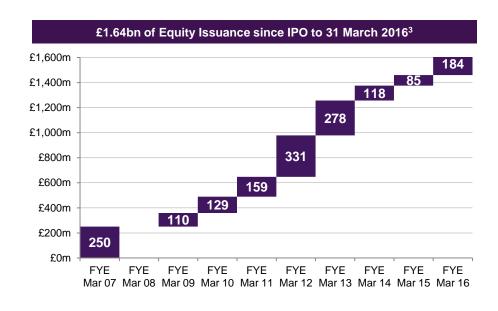
- Adherence to clear, stated strategy to deliver target returns
- Sourcing carefully, through relationships
- Maintaining acquisition pricing discipline
- Achieving continued portfolio delivery

# **Investment and Capital Raising**



- Acquisitions driven by demand for HICL shares and availability of further investments which fit the Investment Strategy
- Acquisitions are initially debt-funded (using £200m committed revolving credit facility at Group level), to avoid cash drag and to give shareholders visibility over the new investments, and then refinanced through equity issuance
- ▲ HICL has raised c.£1.64bn of equity since launch in March 2006 £250m at IPO and £1.39bn through subsequent share issues





<sup>1.</sup> Split into 110 new investments and 58 acquisitions of incremental stakes in existing investments as at 31 March 2016

<sup>2.</sup> Excludes disposals, the proceeds of which have been reinvested

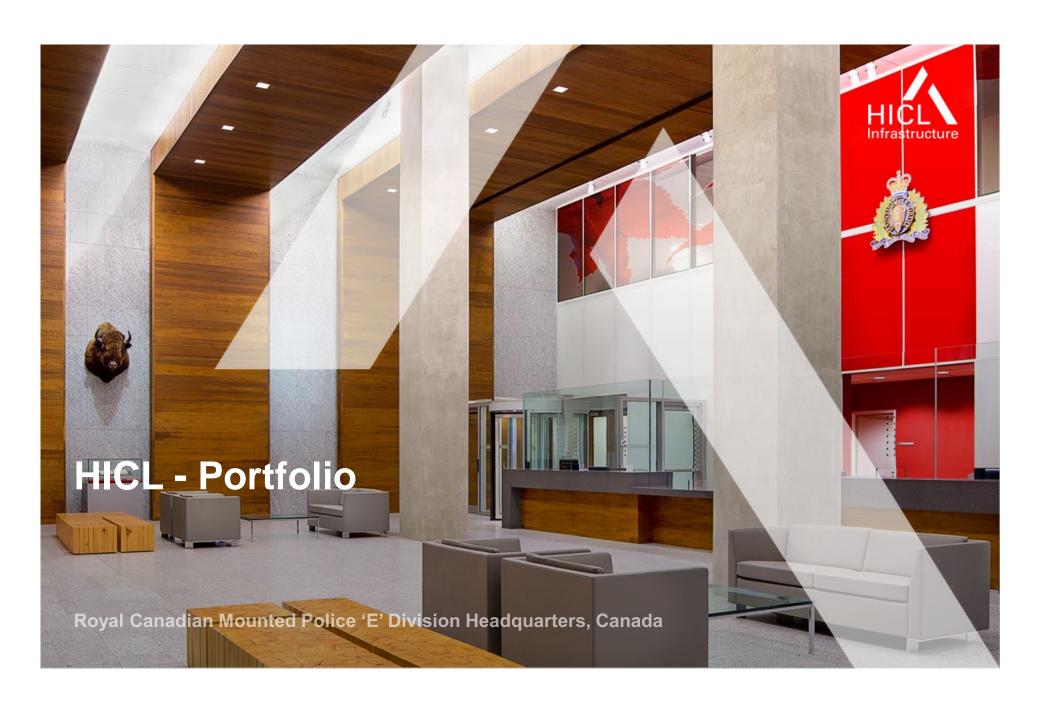
<sup>3.</sup> Includes primary and secondary issuance by way of tap and scrip issues

# **Summary at HICL's 10 year anniversary**



A brief look back at what the Company set out to do, and what it's delivered so far...

Targeted	Delivered		
Complementary Acquisitions	<ul> <li>▲ From 15 to 100+ investments</li> <li>▲ Value accretive</li> <li>▲ Further diversification:</li> <li>■ Territories (2 to 6)</li> <li>■ Asset concentration</li> <li>- 2016: 10 largest = 39% value; single largest = 6%</li> <li>- 2006: 3 largest &gt; 50% value</li> </ul>		
Total Shareholder Return: 7-8% p.a. over long-term (set at IPO)	<ul> <li>▲ 10.7% p.a. TSR (share price + dividends basis)¹</li> <li>▲ 9.7% p.a. TSR (NAV + dividends basis)¹</li> <li>▲ £1 invested at IPO would be worth over £2.75 at 31 March 2016¹</li> </ul>		
Dividend Growth: 7p/share in 7–10 years from IPO	<ul> <li>7.00p / share (IPO target achieved by FYE March 2013)</li> <li>7.65p / share (FYE 2017 target)</li> <li>7.85p / share (FYE 2018 target)</li> </ul>		



# **Current Portfolio**

### Portfolio of 104 investments as at 31 March 2016



	Education	
Barking & Dagenham Schools	Boldon School	Bradford Schools 1
Bradford Schools 2	Conwy Schools	Cork School of Music
Croydon School	Darlington Schools	Defence Sixth Form College
Derby Schools	Ealing Schools	Ecole Centrale Supelec
Edinburgh Schools	Falkirk Schools NPD	Fife Schools
Fife Schools 2	Haverstock School	Health & Safety Labs
Helicopter Training Facility	Highland Schools PPP	Irish Grouped Schools
Kent Schools	Manchester School	Newham BSF Schools
Newport Schools	North Tyneside Schools	Norwich Schools
Oldham Schools	Perth & Kinross Schools	PSBP NE Batch
Renfrewshire Schools	Rhondda Schools	Salford & Wigan BSF Phase 1
Salford & Wigan BSF Phase 2	Sheffield Schools	Sheffield BSF Schools
South Ayrshire Schools	University of Bourgogne	West Lothian Schools
Wooldale Centre for Learning		

Fire, Law & Order
Addiewell Prison
Dorset Fire & Rescue
D & C Firearms Training Centre
Exeter Crown & County Court
Gloucester Fire & Rescue
Greater Manchester Police Stations
Medway Police
Metropolitan Police Training Centre
Nth. European project (details subject to NDA)
Royal Canadian Mounted Police HQ
South East London Police Stations
Sussex Custodial Centre
Tyne & Wear Fire Stations
Zaanstad Prison

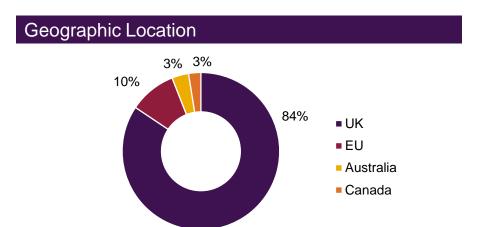
Health				
Barnet Hospital	Birmingham Hospitals			
Birmingham & Solihull LIFT	Bishop Auckland Hospital			
Blackburn Hospital	Blackpool Primary Care Facility			
Brentwood Community Hospital	Brighton Hospital			
Central Middlesex Hospital	Doncaster Mental Health Hospital			
Ealing Care Homes	Glasgow Hospital			
Lewisham Hospital	Medway LIFT			
Newton Abbot Hospital	Nuffield Hospital			
Oxford Churchill Oncology	Oxford John Radcliffe Hospital			
Pinderfields & Pontefract Hospitals	Queen Alexandra Hospital			
Redbridge & Waltham Forest LIFT	Romford Hospital			
Salford Hospital	Sheffield Hospital			
Southmead Hospital	South West Hospital, Enniskillen			
Staffordshire LIFT	Stoke Mandeville Hospital			
Tameside General Hospital	West Middlesex Hospital			
Willesden Hospital				

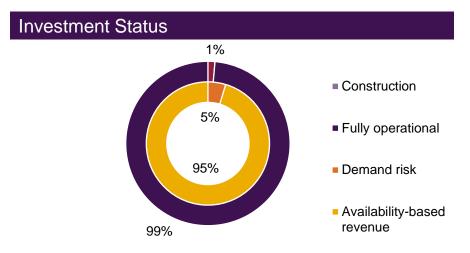
Accommodation	Transport
Allenby & Connaught MOD Accommodation	A249 Road
AquaSure Desalination Plant	A63 Motorway
Health & Safety Headquarters	A92 Road
Home Office	Connect PFI
Miles Platting Social Housing	Dutch High Speed Rail Link
Newcastle Libraries	Kicking Horse Canyon P3
Northwood MoD HQ	M80 Motorway DBFO
Oldham Library	N17/N18 Road
Royal School of Military Engineering	NW Anthony Henday P3
University of Sheffield Accommodation	RD901
	Key:
	Portfolio as at 31 March 2015
Partial disposal since 31 March 2015	Sold (entire interest) since 31 March 2015
Incremental stake acq'd since 31 March 2015	New investment since 31 March 2015

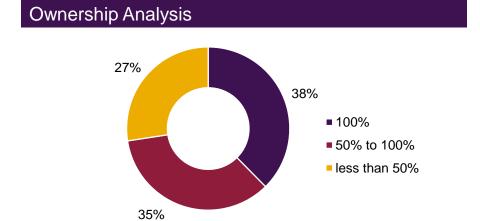
### **Portfolio Characteristics**

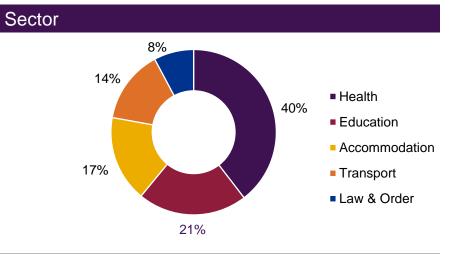
As at 31 March 2016











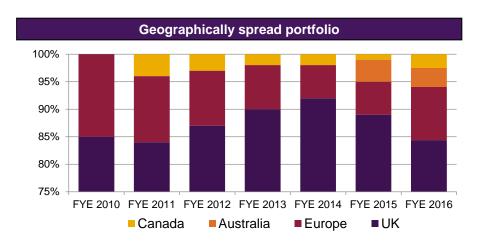
<sup>1.</sup> All charts are by value, as at 31 March 2016, using Directors' (gross) valuation of £2,030.3m (i.e. including future investment commitments)

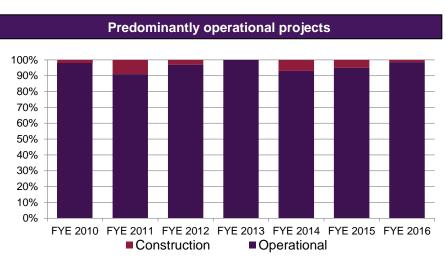
<sup>2.</sup> Figures in charts may not sum to 100% due to rounding

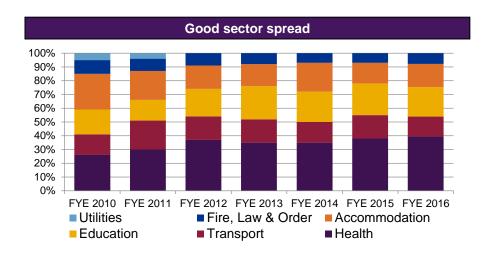
# **Current Portfolio – Key Attributes**

Evolution of the Group's portfolio – last 6 years to 31 March 2016<sup>1</sup>











# The Portfolio, Performance and Asset Management



# 104 investments<sup>1</sup> at 31 March 2016, valued at £2,030.3m<sup>2</sup>

10 largest assets represent 39% of portfolio by value

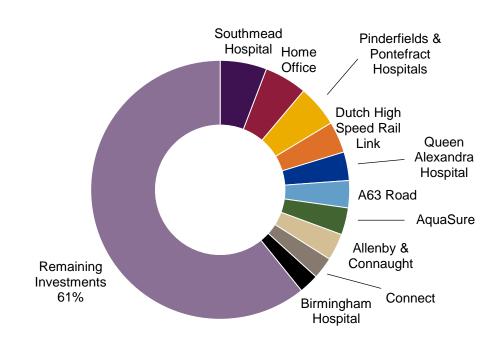
Weighted average concession life of 21.5 years (21.4 years at 31 March 2015)

Long-term debt financing with average remaining maturity of 19.5 years (19.7 years at 31 March 2015)

#### Portfolio performing well with no material issues

- Zaanstad Penitentiary overcame challenges arising from bankruptcy of one of the joint party construction partners; project completed in line with its contracted delivery date
- ▲ Settlement agreement signed and remedial works underway at a hospital with construction and operational issues (as previously advised)
- Dialogue continues on a small number of other assets with contractual issues with the aim of achieving satisfactory outcomes

### **Ten largest Investments**



<sup>1.</sup> Includes one conditional investment

# The Portfolio, Performance and Asset Management II



#### General approach and background

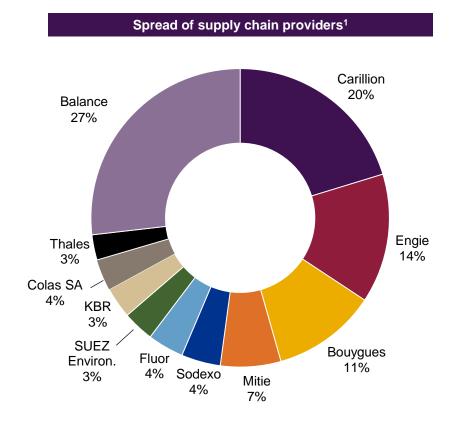
- Value Preservation: Active and regular engagement with all project stakeholders
- Value Enhancement: Continue to work with clients and contractors to drive cost efficiencies and utilise lessons learnt from project to project; in addition, leveraging Group's scale to implement portfolio-wide initiatives aimed at efficiency
- Continuing implementation and refinement of ESG principles within project companies
- ▲ Five projects under construction as at 31 March 2016 (three projects reached completion in FYE 2016)
  - RD901 road in France: financial close occurred in January 2014 with construction in progress
  - N17/N18 PPP road in Ireland: construction began shortly after financial close in May 2014
  - Priority Schools Building Programme NE Batch: construction began around financial close in March 2015
  - Ecole Centrale Superlec in France: financial close occurred February 2015
  - North European Fire, Law & Order project
- ▲ Investment Adviser's portfolio and asset management teams continue to work on cost savings and value enhancements initiatives:
  - Undertaken jointly with clients and subcontractors with a collective sharing of financial benefit generated
  - Recent examples including refinancing Group and project-level debt arrangements and retendering insurance portfolio
- ▲ Contract variations underway at a number of projects
  - Includes: conversion of offices to clinical spaces and an in-patient ward to an out-patient clinic; upgrading operating theatres;
     taken on management and maintenance responsibility for an additional part of a carriageway (adjacent to an existing project)

# **Portfolio Overview - Contractor Counterparty Exposure**



Diversified spread of quality supply chain providers

- Counterparties continue to perform
- ▲ Diversity of contractors ensures no over-reliance on any single entity
- Quarterly reviews by Investment Adviser
- ▲ For the purpose of the pie chart analysis:
  - Where a project has more than one operations contractor in a joint and several contract, the better credit counterparty has been selected (based on analysis by the Investment Adviser)
  - Where a project has more than one operations contractor, not in a joint and several contract, the exposure is split equally among the contractors, so the sum of the pie segments equals the Directors' valuation



# **Principal Risks and Uncertainties**



#### **Project Company revenues and costs**

- ▲ Deductions for unavailability or poor performance borne almost exclusively by subcontractors
- ▲ Adequacy of lifecycle budgets budget reassessment, condition surveys and reprofiling

#### Strict interpretation of contractual terms

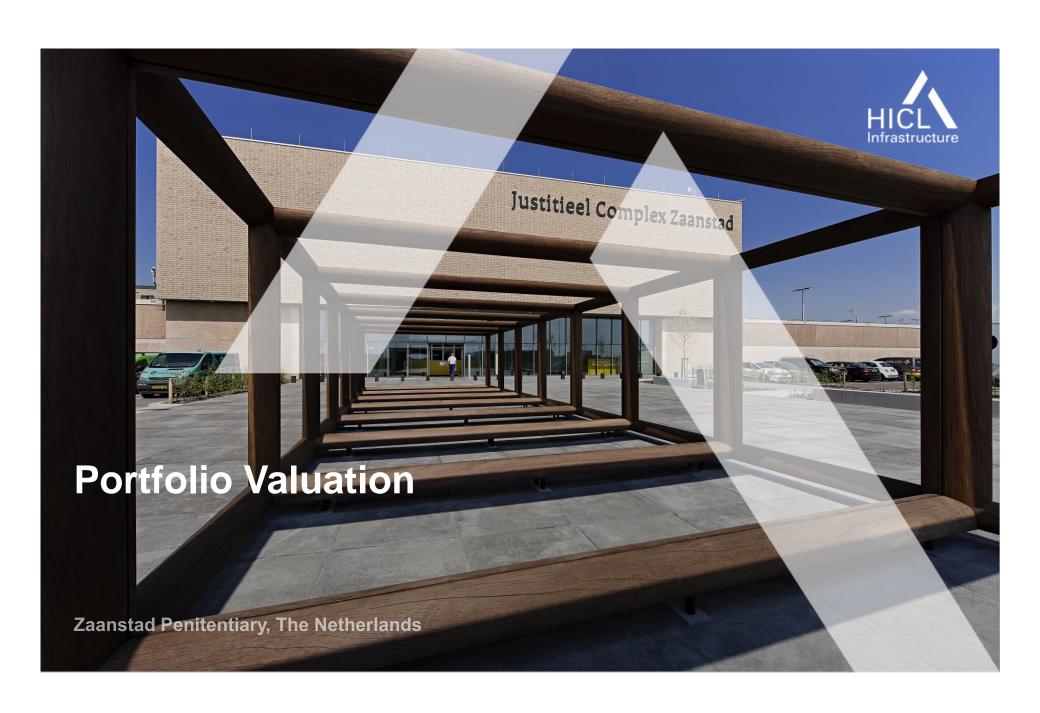
- ▲ Some examples of clients alleging asset-wide defects, leading to material deductions often disputed, takes time to resolve
- ▲ No contractual situations materially impacting portfolio cashflows
- ▲ Publicity in relation to PPP contracts periodically increases in the UK not materially greater than in previous years

#### **Taxation**

- ▲ OECD Base Erosion Profit Shifting may limit tax deductibility of debt interest costs
- Reference to 'public benefit exemption' has been retained
- InfraRed continues engagement with industry groups, HM Treasury and HMRC; draft legislation expected later in 2016, with full enactment from late 2017

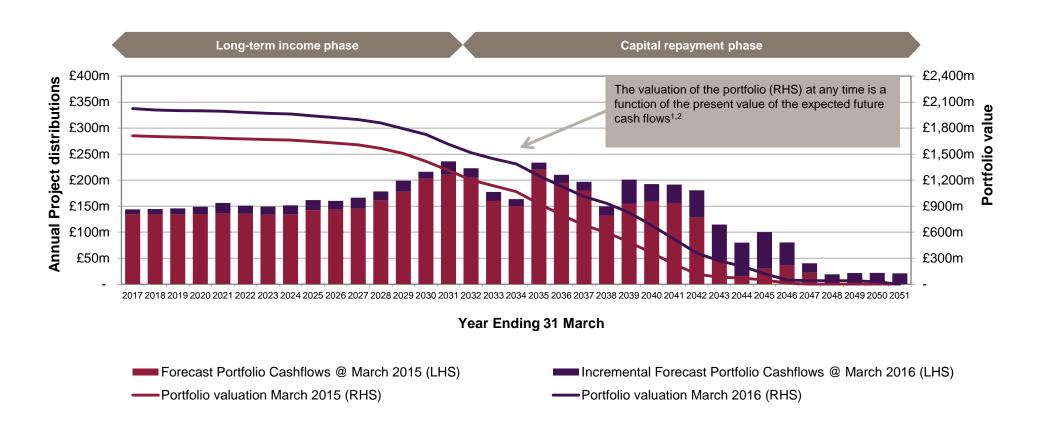
#### **Brexit**

- ▲ Minimal operational impact expected; effects would likely be macroeconomic (e.g. Sterling fluctuation / impact on UK Gilt yields)
- ▲ Board believes the Company's investment proposition remains attractive in a period of uncertainty



### Portfolio Overview - Cashflow Profile<sup>1</sup>





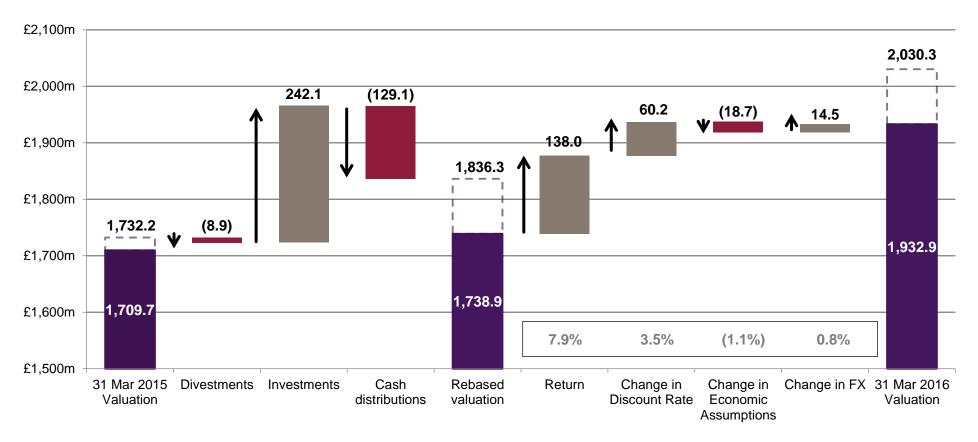
Source: Investment Adviser

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1. The illustration represents a target only as at 31 March 2016 and is not a profit forecast. There can be no assurance that this target will be met

# **Analysis of Change in Directors' Valuation**





- Valuation blocks (purple) have been split into investments at fair value and future commitments. The percentage movements have been calculated on investments at fair value as this reflects the returns on the capital employed in the year.
- The portfolio return for the year to 31 March 2016 is 7.9% (being £138.0m return on rebased valuation of £1,738.9m)

<sup>1. &</sup>quot;Return" comprises the unwinding of the discount rate and project performance

<sup>2. £2,030.3</sup>m reconciles to £1,932.9m Investments at fair value through £97.4m of future investment obligations

# **Discount Rate Analysis**

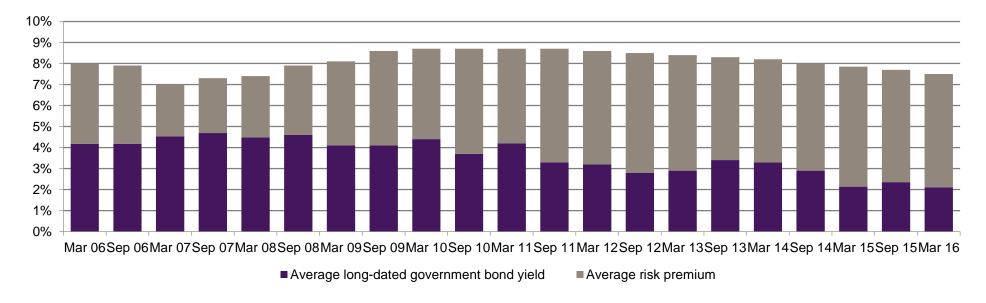
Weighted average discount rate



# Market valuation of assets increased in the year

- ▲ Discount rates for projects range between 7.0% and 10.1% (2015: 7.4% and 10.5%)
- Weighted average discount rate of 7.5%, down from 7.9% at 31 March 2015 and 7.7% at 30 September 2015
- A Risk premium over long-dated government bonds decreased by 0.4% in the year to 5.4%

	Appropriate long-dated government bond yield	Risk premium	Total discount rate <sup>1</sup> 31 Mar 2016	Total 30 Sep 2015	Total 31 Mar 2015
UK	2.2% +	5.3%	<b>=</b> 7.5%	7.7%	7.8%
Australia	2.6% +	5.3%	= 7.9%	8.2%	8.2%
Eurozone	1.0% <sup>2</sup> +	6.8%	<b>=</b> 7.8%	8.0%	8.2%
N. America	2.0% +	5.1%	= 7.1%	7.3%	7.4%
Portfolio <sup>1</sup>	2.1% +	5.4%	= 7.5%	7.7%	7.9%



<sup>1.</sup> Weighted average discount rate

<sup>2.</sup> The long-term government bond yield for the Eurozone is the weighted average for all of the countries in which the portfolio is invested (namely France, Holland and Ireland).

# **Key Valuation Assumptions**



		Movement	31 March 2016	31 March 2015
Discount Rate	Weighted Average	1	7.5%	7.9%
Inflation <sup>1</sup>	UK (RPI <sup>2</sup> & RPIx <sup>2</sup> )	•	2.75%	2.75%
	Eurozone (CPI)	$\Leftrightarrow$	1.0% until 2018, thereafter 2.00%	0.0% until 2017, thereafter 2.00%
(p.a.)	Canada (CPI)	(ove EU)	2.00%	2.00%
	Australia (CPI)	(exc. EU)	2.50%	2.50%
	UK		1.0% to 2020, and 2.5% thereafter	1.0% to 2019, and 3.0% thereafter
<b>Deposit Rates</b> (p.a.)	Eurozone	1	1.0% to 2020, and 2.5% thereafter	1.0% to 2019, and 3.0% thereafter
	Canada	(lawar far langur)	1.0% to 2020, and 2.5% thereafter	1.0% to 2019, and 2.5% thereafter
	Australia	(lower for longer)	2.6% with a gradual increase to 3.0% long-term	2.6% with a gradual increase to 5.0% long-term
	CAD / GBP		0.54	0.53
Foreign Exchange	EUR / GBP		0.79	0.72
	AUD /GBP		0.53	0.51
Tax Rates (p.a.)	UK	•	20% to 2017, 19% to 2020, 18% thereafter	20%
	Eurozone	(UK – in line with legislation)	Various (no change)	Various
	Canada		26% and 27% (territory dependant)	25% and 26% (territory dependant)
	Australia	(Canada)	30%	30%

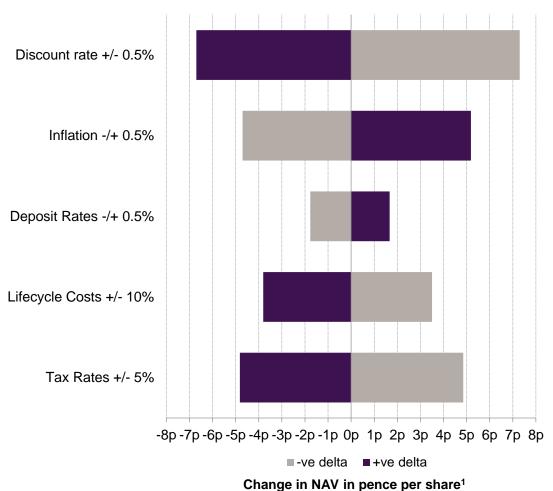
<sup>1.</sup> Some project income fully indexed, whilst some partially indexed

<sup>2.</sup> Retail Price Index and Retail Price Index excluding Mortgage Interest Payments

# **Key Valuation Sensitivities**

### Sensitivity to key macroeconomic assumptions





- ▲ Weighted average discount rate of 7.5%, down from 7.7% at 30 September 2015 and 7.9% at 31 March 2015
- ▲ If the UK inflation assumption was 3.75% p.a. (i.e. up 1.0%), the expected return<sup>2</sup> from the portfolio (before Group expenses) would increase from 7.5% to 8.1%
- ▲ Lifecycle risk can be with either project company or FM contractor; approximately half of the portfolio has lifecycle risk with the project company
- ▲ All sensitivities presented in the chart, with the exception of the discount rate analysis, are based on the largest 20 assets in the HICL portfolio by value, and then extrapolated across the whole portfolio
- ▲ The discount rate sensitivity is based on analysis of the whole portfolio

<sup>1.</sup> Based on 1,388m shares in issue

# **Valuation Methodology**



### The Company's valuation methodology is consistent with industry standard

#### Semi-annual valuation and NAV reporting:

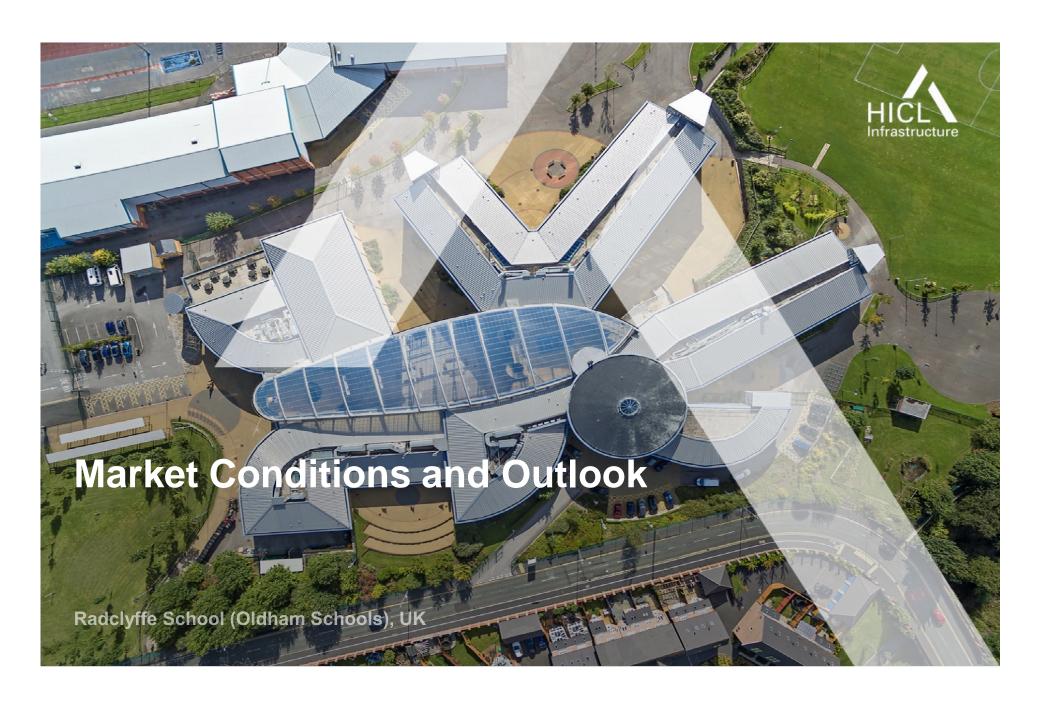
- ▲ Carried out by Investment Adviser
- ▲ Approved by Directors
- ▲ Independent opinion for Directors from third-party valuation expert

#### Non traded - DCF methodology on investment cash flows

- ▲ Discount rate reflects market pricing for the investments, and comprises the yield for government bonds plus an investment specific premium (balancing item)
- ▲ For bond yield, average of 20 and 30 year government bonds (matching concession lengths)

#### Traded - market quotation

Not currently applicable



### **Market Developments**



#### **Demand**

- Continued strong appetite for infrastructure investments globally
- Not limited to market segments where the Group is active
- ▲ Applies equally to primary and secondary markets
- Impact has been to increase asset pricing and reduce yields – more challenging to source attractive, value accretive investments

### **Supply**

#### UK

- Secondary market generally muted
- No substantive pick-up in primary procurement activity
- National Infrastructure Plan re-affirmed the government's support for private capital infrastructure investment, but focus has broadly shifted to energy

#### **Europe**

- Increase in secondary market deal flow across several countries e.g. Spain, France, Ireland, Holland and Portugal
- Primary activity in a small number of markets
- ▲ Leveraging relationships in target countries

#### **North America**

- ▲ Opportunities in Canada both operational and greenfield. Tax disadvantages for overseas investors make secondary market investment challenging
- USA remains a slow-moving market with limited deal flow

#### **Australia & New Zealand**

- Opportunities in both operational and greenfield
- Tax disadvantages for overseas investors make secondary market investment challenging

## **Sourcing and Pipeline**



### Origination **A**

#### Acquisition Strategy

- source assets that add value to the existing portfolio, assessed using accretion tests
- continue to build a portfolio positioned at the lower end of the risk spectrum
- ▲ Target market segments¹
  - Secondary PPP
  - Primary PPP: focused on key relationships in selected sectors / geographies
  - Demand risk assets: good inflation correlation and duration (e.g. toll roads, student accommodation projects progress in both sectors)
  - Regulated assets: targeting robust regulatory frameworks and assets with low operational gearing (e.g. OFTOs strategy progressing)

#### **Pricing**

- ▲ Maintaining a disciplined approach to avoid over-paying and diluting returns from existing portfolio is key
- Relationships and reputation for deliverability remain key to securing value accretive investments
  - participated in 11 secondary market auctions in the year outbid in all but one
  - three new investments secured through direct negotiations with relationship vendors
  - six incremental investments in existing assets
- ▲ Mindful of relative value (between geographies) and foreign exchange risk when selecting and pricing opportunities

#### Outlook

- Confident of sourcing new investments consistent with portfolio's positioning at the lower end of the risk spectrum
  - active pipeline across target market segments
  - building origination 'channels' around strategic relationships to secure primary investment pipeline

## **Concluding Remarks**

Delivering Real Value



#### Long-term income

- ▲ Key Objective is to offer shareholders long-term, stable income
- ▲ Consistently delivered real value for shareholders over 10 years since IPO
- ▲ New dividend guidance reflects confidence in the portfolio

#### A clear strategy

- ▲ Preserve the value of the Company's investments through active asset management
- ▲ Drive value enhancement initiatives across the portfolio
- ▲ Seek value accretive acquisitions compatible with a portfolio at the lower end of the risk spectrum

#### **Outlook**

- ▲ Pipeline of opportunities across target market segments
- ▲ Evolution of the portfolio to support delivery of the Company's Objectives
- ▲ HICL's existing, well-diversified portfolio represents a solid platform from which to deliver value in the future



### **Key Financial Achievements**

Financial Year Ended 31 March 2016



Net Asset Value<sup>1</sup>

142.2p / share

(2015: 136.7p / share)

Dividend - FYE March 16

7.45p / share

(2015: 7.30p / share)

Total Shareholder Return<sup>2</sup>

9.6% p.a.

(NAV/share + dividends reinvested basis)

Investments

£240.1m

(2015: £221.4m)

Dividend Targets<sup>3</sup>

7.65p / share

(Revised target for FYE March 17)

7.85p / share

(New target for FYE March 18)

**Ongoing Charges** 

1.12%

(2015: 1.14%)

<sup>1.</sup> As at 31 March 2016. Cum dividend (1.87p), which was declared on 12 May 2016 and will be paid on 30 June 2016

<sup>2.</sup> Total shareholder return for the 12 months to 31 March 2016  $\,$ 

<sup>3.</sup> Not a profit forecast; there can be no assurance that this target will be met

### **Summary of Key Achievements**

Financial Year Ended 31 March 2016



Performance	▲ Solid portfolio performance in line with projections
	▲ Cashflows in line with expectations, despite low inflation
Financials	▲ Total return of 12.95p per share for the year to 31 March 2016 – equates to a 9.6% TSR¹
	▲ NAV/share of 142.2p, cum dividend, as at 31 March 2016 (up from 136.7p/share at 31 March 2015)
	▲ Cash covered dividend of 7.45p with dividend targets of 7.65p (2017) and 7.85p (2018)
New Investments	▲ Four new investments² and six incremental stakes for £240.1m
	▲ Conditional investment in A63 Motorway in France (included in figures above)
	▲ Two new investments post year end for £17.1m

### **Funding**

▲ £178.2m of equity raised through three oversubscribed tap issues

▲ New debt facility signed; reduced margin of 1.7%, increased size to £200m

# Board and Governance

Ian Russell - new Chairman; Frank Nelson - new SID

▲ Board is recruiting up to two new independent non-executive Directors

### **Outlook and Pipeline**

▲ All infrastructure markets subject to a supply-demand imbalance, driving up asset values

- ▲ InfraRed's approach remains consistent seeking accretive value, using an origination approach that favours situations where the competition is less intense
- ▲ Acquisition Strategy remains focused on clearly defined infrastructure market segments at the lower end of the risk spectrum

<sup>1.</sup> On a NAV appreciation and dividends basis

<sup>2.</sup> Includes one conditional investment (A63 Motorway project in France)

# **Summary Financials**

### Financial Year Ended 31 March 2016



Income Statement (year ended)	31 March 2016	31 March 2015
Total Income	£182.9m	£253.6m
Fund expenses & finance costs	(£25.5m)	(£22.6m)
Profit before tax	£157.4m	£231.0m
Earnings per share	11.9p	18.6p
Ongoing Charges (as defined by the AIC)	1.12%	1.14%

Balance Sheet (as at)	31 March 2016	31 March 2015
Investments at fair value <sup>1</sup>	£1,932.9m	1,709.7m
NAV per share (before interim dividend)	142.2p	136.7p
Interim dividend	(1.9p) <sup>2</sup>	(1.9p) <sup>2</sup>
NAV per share (after interim dividend)	140.3p	134.8p

<sup>1.</sup> Directors' valuation at 31 March 2016 of £2,030.3m, net of £97.4m future investment commitments (2015: £1,732.2m, net of £22.5m future commitments)

<sup>2. 1.87</sup>p fourth quarterly interim dividends declared on each of 12 May 2016 and 14 May 2015

# **Summary Financials II**

#### Financial Year Ended 31 March 2016



Cash Flow (year ended)	31 March 2016	31 March 2015
Opening net cash	£33.5m	£42.7m
Net Operating Cashflow <sup>1</sup>	£107.3m	£162.6m
Investments (net of disposals)	(£165.7m)	(£153.8m)
Equity Raised (net of costs)	£176.8m	£75.1m
Forex movements and debt issue costs	(£6.2m)	£9.4m
Dividends Paid	(£93.0m)	(£102.5m)
Net Cash	£52.7m <sup>2</sup>	£33.5m

Dividend Cash Cover <sup>3</sup>	1.19	1.34
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<sup>1.</sup> The year to 31 March 2016 includes £1.7m profit on disposal (2015: £58.0m profit) based on historic cost.

<sup>2.</sup> Adjusting for the fourth quarterly interim dividend (declared 12 May 2016 and payable 30 June 2016), Net Cash would be £26.7m.

<sup>3.</sup> Cash cover in respect of operational projects; for 2015, on a pro-forma basis, adjusted to remove profit on disposal and move to quarterly dividends.

### **Summary Investment Activity**

Investment activity during the year



Investment Activity (FYE March 16)							
Amount	Туре	Stage	Project	Sector	Stake Acquired	Overall Stake	Date
C4C 0 m 1	Follow-on	Operational	Salford & Wigan BSF Schools (Phase 1)	Education	40.0%	80.0%	Amr. 4.5
£16.0m <sup>1</sup>	Follow-on	Operational	Salford & Wigan BSF Schools (Phase 2)	Education	40.0%	80.0%	Apr-15
£87.8m	New	Operational	Southmead Hospital	Health	50.0%	50.0%	Jul-15
£26.9m	New	Operational	Royal Canadian Mounted Police 'E' Division HQ	Fire, Law & Order	100.0%	100.0%	Sep-15
£0.7m	Follow-on	Operational	Cleveland & Durham Police Tactical Training Centre	Fire, Law & Order	27.1%	100.0%	Nov-15
£25.3m	Follow-on	Operational	Southmead Hospital	Health	12.5%	62.5%	Jan-16
£4.1m	Follow-on	Operational	Sheffield Schools	Education	37.5%	75.0%	Jan-16
£2.8m	Follow-on	Operational	Aquasure Desalination Plant	Accommodation	0.4%	9.7%	Feb-16
£69.0m	New / Conditional	Operational	A63 Motorway, France	Transport	13.8%	13.8%	Feb-16
£7.5m	New	Construction	Northern European project	Fire, Law & Order	85.0%	85.0%	-
£240.1m <sup>2</sup>							

- ▲ Investments funded by three oversubscribed tap issues raising £178.2m and drawings under the revolving credit facility
- ▲ Two new investments post year end for £17.1m: M1-A1 Link Road (Lofthouse to Bramham) and Hinchingbrooke Hospital projects

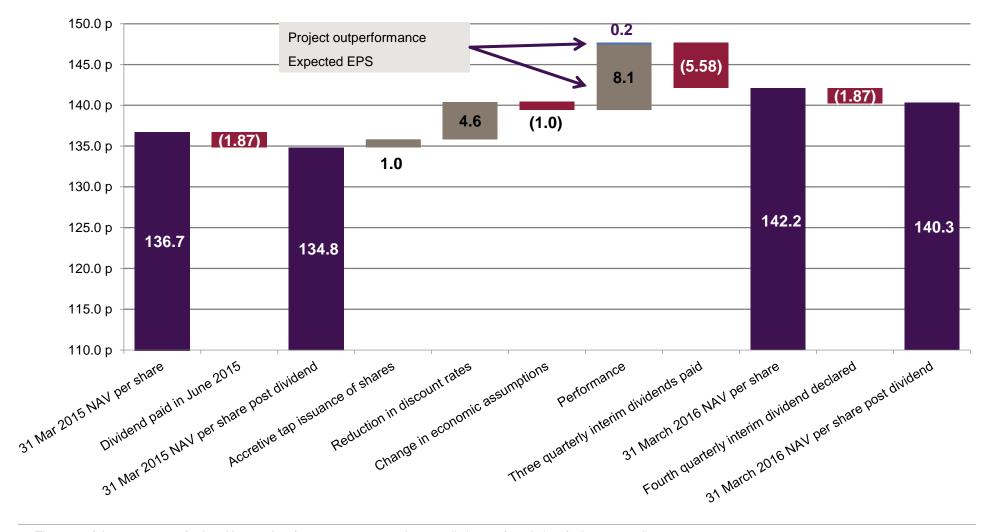
<sup>1.</sup> Aggregate value of consideration

<sup>2.</sup> Reconciles to £242.1m 'Investments' in the Analysis of Change in Directors' Valuation (slide 9) due to £2.0m loan advanced to a Health project to facilitate resolution of legacy construction defects

### **Analysis of Change in NAV per Share**







# **Company's Performance**



Key Performance Indicators ("KPIs")

KPI	Measure	31 March 2016	31 March 2015	Objective	Commentary
Dividends	Aggregate interim dividends declared per share in the year	7.45p	7.30p	An annual distribution of at least that achieved in the prior year	Achieved
Total Return	NAV growth and dividends declared per share (since IPO)	9.7% p.a.	9.7% p.a.	7% to 8% p.a. as set out at IPO <sup>1</sup>	Exceeded
Cash-covered Dividends	Operational cash flow / dividends paid to shareholders attributable to operational assets <sup>2</sup>	1.19x²	1.34x²	Cash covered dividends	Achieved
Positive Inflation Correlation	Changes in expected portfolio return for 1% p.a. inflation change	0.6%	0.6%	Maintain positive correlation	Achieved
Competitive Investment Proposition	Annualised ongoing charges / average undiluted NAV <sup>2</sup>	1.12%	1.14%	Efficient gross (portfolio) to net (investor) returns, with the intention to reduce ongoing charges where possible	Achieved

<sup>1.</sup> Set by reference to the issue price of 100p/share, at the time of the Company's February 2006 (IPO) Prospectus

<sup>2.</sup> Please refer to the Company's Annual Report for full footnote details

# **Company's Performance II**

Key Quality Indicators ("KQIs")



KQI	Measure	31 March 2016	31 March 2015	Objective	Commentary
Investment Concentration Risk	Ten largest investments <sup>1</sup>	39%	40%	Maintain a diversified portfolio of	Achieved
	Single largest investment <sup>1</sup>	6%	6%	investments	
Appropriate Risk/Reward Characteristics	Projects with construction and/or demand risk <sup>1,2</sup>	6%	6%	Compliance with the Company's Investment Policy (< 35%)	Achieved
Unexpired Concession Length	Portfolio's weighted average unexpired concession length	21.5 years	21.4 years	Seek where possible investments that maintain or extend the portfolio concession life	Achieved
Efficient Treasury Management	FX gain (loss) <sup>1</sup> / Directors' NAV	0.3%	(0.4)%	Maintain effective treasury management	Achieved
	Cash less current liabilities / Directors' NAV	2.0%	1.2%	processes	Adileved
Refinancing Risk	Investments with refinancing risk <sup>1</sup>	3%	4%	Manage exposure to refinancing risk	Achieved
Refinancing Risk	<del>_</del>	3%	4%	Manage exposure to refinancing risk	Achieve

<sup>1.</sup> Please refer to the Company's Annual Report for full details of the measure, and supporting information

<sup>2.</sup> More diversified infrastructure investments made with the intention 'to enhance returns for shareholders', as permitted by the Company's Investment Policy – namely, pre-operational projects, demand based projects and/or other vehicles making infrastructure investments