



# HICL Infrastructure Company Limited

Annual Results Presentation Year to 31 March 2012

23 May 2012



### **Agenda**



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This presentation and subsequent discussion may contain certain forward looking statements with respect to the financial condition, results of operations and business of HICL Infrastructure Company Limited and its corporate subsidiaries (the "Group"). These forward-looking statements represent the Group's expectations or beliefs concerning future events and involve known and unknown risks and uncertainty that could cause actual results, performance or events to differ materially from those expressed or implied in such statements. Additional detailed information concerning important factors that could cause actual results to differ materially is available in our Annual Report & Consolidated Financial Statements for the year ended 31 March 2012, available from the Company's website when printed and sent to shareholders in June.

Past performance is not a reliable indicator of future performance.

### **Financial highlights**



#### Another year of strong performance

- ▲ Second interim dividend of 3.5p per share declared 12 April 2012
- Strong portfolio performance
- ▲ Dividend cash covered 1.23 times (2011: 1.26 times)
- ▲ Total expense ratio 1.34% for the period (2011: 1.20%)

All figures stated on an investment basis	Year to 31 March 2012	Year to 31 March 2011
Profit before valuation movement	£33.2m	£24.3m
Valuation movements	£28.8m	£20.9m
Profit before tax <sup>1</sup>	£62.0m	£45.2m
Earnings per share	9.8p	8.9p
Total dividend for the year	6.85p	6.70p
NAV per share (before interim dividend)	116.3p	113.1p
NAV per share (after interim dividend)	112.8p	109.7p
Net cash <sup>2</sup>	£129.4m	£54.7m

<sup>1</sup> Consolidated profit before tax was £84.2m & consolidated profit attributable to HICL was £82.8m

<sup>2</sup> At 31 March 2012 net debt of £116.3m attributable to Ordinary Shares and net cash of £245.7m attributable to the C Shares. There were no outstanding investment commitments

### **Investment and capital raising - snapshot**





#### ▲ Group Debt

- New £150m revolving facility with RBS and NAB
  - ▲ £100m 3 year multi-currency tranche
  - ▲ £50m 18 month tranche
- As at 31 March 2012:
  - ▲ Debt drawn of £141.3m (attributable to Ordinary Shares)

#### Cash

- As at 31 March 2012:
  - Net cash of £245.7m (attributable to C Shares)

#### ▲ Equity

- £75.9m raised through tap issues in year to 31 March 2012
- March 2012 C Share:
  - £250m raised oversubscribed
  - ▲ Conversion in April 2012
  - Used to
    - Repay debt drawn of £141.3m
    - Fund 3 acquisitions since 31 March 2012 £88.6m
    - Approx. £19m remaining to be invested

#### Portfolio and New Investments

- 70 investments as at 31 March 2012
  - ▲ 69 assets operational, 1 in construction
- Operational performance in line with business plans
- Cash receipts in line with forecasts
- 33 new investments and five incremental stakes acquired for £236.6m in the year
- Kemble Water junior loan repaid in April 2011
- Two new investments and an incremental stake acquired for £88.6m since year end
- 72 investments as at 23 May 2012

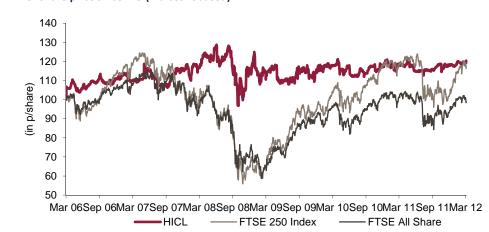
### **HICL** share price





#### Total shareholder return in the year to 31 March 2012 was 8.0%, and 8.8% pa since launch

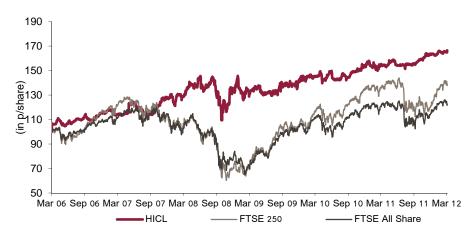
#### HICL share price since IPO (indices rebased)



Correlation	
All Share	0.023
FTSE 250	0.149

Past performance is not a reliable indicator of future performance Data since launch to 31 March 2012 Source: Thomson Datastream, Return index

#### HICL total return since IPO (indices rebased)



Outperformance	
All Share	36.1%
FTSE 250	19.8%

### **New Investments**

#### Significant acquisitions achieved in the year



#### Total investments of £236.6m made in year

#### ▲ May 2011

- Acquisition of three school PFI projects for £17.2m. The interests acquired were 75% in each of Norwich and Oldham Schools and a 37.5% interests in Sheffield Schools.
- Acquisition of a 75% interest in the Brentwood Community Hospital project for £4.6m.

#### ▲ June 2011

- Acquired a 100% interest in the South Ayrshire Schools PPP project for £15.8m.
- Acquired a 50% interest in the Pinderfields and Pontefract Hospitals PFI project and three incremental stakes in existing investments for a total consideration of £32.8m. The three incremental stakes were in the Oxford John Radcliffe Hospital, the Queen Alexandra Hospital and the Helicopter Training Facility.

#### ▲ November 2011

- Acquired a 75% interest in the Sheffield Hospital PFI project.
- Incremental acquisition additional stake in the Blackburn Hospital PFI project now 100% equity and loan note interests.

#### December 2011

Portfolio acquisition of 26 PFI/PPP projects for £143.4m. Ten schools projects, eight health projects, five fire and police projects, two road projects and a library project. Two projects located in the Republic of Ireland – rest in UK.

#### ▲ February 2012

- Incremental acquisition of additional interest in the Dorset Fire & Rescue Project, taking Group's equity and loan note interests to 67%.

### **Recent Investments**

Further acquisition since 31 March 2012



Two new investments and an incremental acquisition totalling £88.6m made since 31 March 2012 (up to 23 May 2012)

#### ▲ May 2012

- Incremental acquisition of a 14% stake in the Colchester Garrison project from a subsidiary of WS Atkins plc for £15 million. This takes the Group's interest to 56%.
- Completion of the acquisition of a 19.5% interest in the Connect PFI project for £39.0m from another fund managed by the Investment Adviser. This "related party" transaction was approved by shareholders at the EGM held on 23 March 2012.
- Acquisition of a 30% interest in the Birmingham Hospitals project for £34.6m from a division of RBS.
- Funding of the above from proceeds from the C Share
- Approximately £19m from C Share proceeds left to invest confident of investing this in the near future.



### **Current portfolio**



Portfolio as at 23 May 2012, showing movements since 31 March 2011

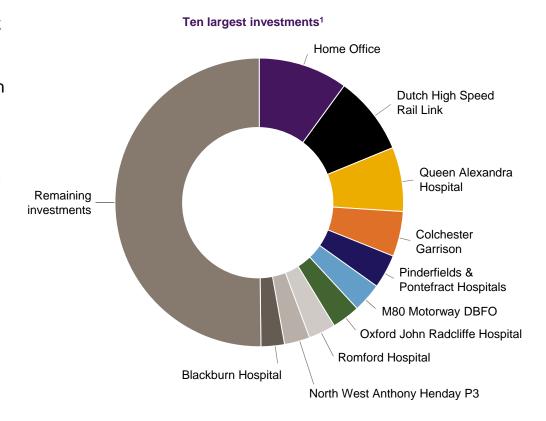
Educ	ation	Law & Order	Hea	alth	Accommodation	Transport
Barking & Dagenham Schools	Boldon School	Dorset Fire & Rescue	Barnet Hospital	Bishop Auckland Hospital	Colchester Garrison	A249 Road
Bradford Schools	Cork School of Music	Dorset Police	Birmingham Hospitals	Blackburn Hospital	Health & Safety Headquarters	A92 Road
Conwy Schools	Croydon School	D & C Firearms Training Centre	Brentwood Community Hospital	Central Middlesex Hospital	Home Office	Connect PFI
Darlington Schools	Defence 6th Form College	Exeter Crown Courts	Doncaster Mental Health Hospital	Ealing Care Homes	Newcastle Libraries	Dutch High Speed Rail Link
Derby Schools	Doncaster Schools	GMPA Police Stations	Glasgow Hospital	Lewisham Hospital	Oldham Library	Kicking Horse Canyon P3
Ealing Schools	Haverstock School	Medway Police	Newton Abbott Hospital	Nuffield Hospital		M80 Motorway DBFO
Fife Schools	Helicopter Training Facility	MPA Firearms Training Facility	Oxford Churchill Oncology	Oxford John Radcliffe Hospital	Utilities	NW Anthony Henday P3
Health & Safety Labs	Irish Grouped Schools	MPA SEL Police Stations	Pinderfields & Pontefract Hospitals	Queen Alexandra Hospital	Kemble Water Junior Loan	
Highland Schools PPP	Manchester School	Sussex Custodial Centre	Romford Hospital	Sheffield Hospital		Portfolio at
Kent Schools	North Tyneside Schools	Swindon Police	Stoke Mandeville Hospital	West Middlesex Hospital		31 March 2011 Additional stake
Newport Schools	Oldham Schools	Tyne & Wear Fire Stations	Willesden Hospital			acquired
Norwich Schools	Renfrewshire Schools					Repaid in April 2011
Rhondda Schools	Sheffield Schools					Acquired since 31 March 2011
South Ayrshire Schools	Wooldale Centre for Learning				A	acquired since 31 March 2012

### **Diversified portfolio**



#### New investments have reduced concentration risk

- ▲ 70 investments as at 31 March 2012
  - All PFI/PPP/P3 concessions, predominantly with availability-style income streams and public sector clients
  - 69 operational investments, 1 in construction
  - 65 UK based investments, 2 in Canada, 3 in EU
  - Average concession life of 23.4 years
  - Long-term financing with average remaining maturity of 21.8 years and interest rate risk hedged

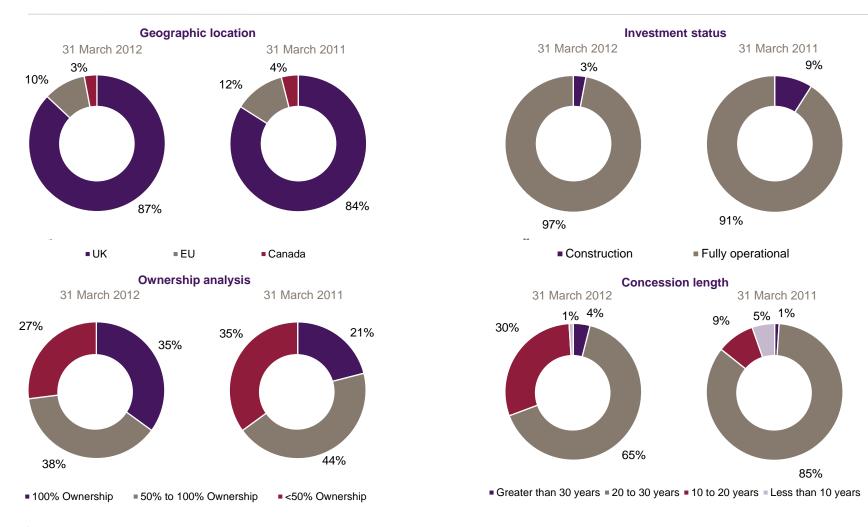


<sup>&</sup>lt;sup>1</sup> By value, using Directors' valuation as at 31 March 2012

### Stable, attractive, long term portfolio







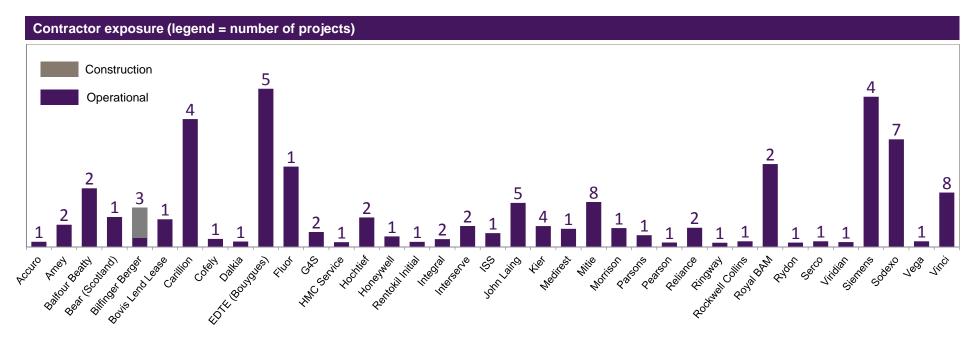
<sup>&</sup>lt;sup>1</sup> By value, using Directors valuation as at 31 March 2012 and as at 31 March 2011

### Contractor counterparty exposure<sup>1</sup>





- Counterparties performing
- ▲ Good spread ensures no over-reliance on single entity
- Quarterly reviews by Investment Adviser
- Acquisitions have increased counterparty diversity



<sup>&</sup>lt;sup>1</sup> By value, as at 31 March 2012, using Directors' valuation. Some projects have more than one contractor so sum of the bars is greater than portfolio valuation. Grey is construction exposure.

### **Asset and contract management update**



#### **Asset Management**

- Active asset management continues
- Pro-active approach to working with clients and supply chain
- ▲ Have facilitated a number of variations for clients in the year
- Construction completed in the year on:
  - Bradford BSF Phase II.
  - North West Anthony Henday Road
  - Pinderfields and Pontefract Hospitals
- M80 Motorway open to traffic final completion due this summer
- ▲ Birmingham Hospitals construction virtually complete and will be finalised this summer
- New investments
  - performing to plan or better
  - opportunities for further incremental acquisitions
- As expected, a number of investments with ongoing construction matters or operational issues to be resolved -Team actively engaged, to facilitate timely and acceptable outcomes

#### **Client Counterparties and Contract Management**

- Relationships with clients remain good
- HM Treasury guidance on contract management published July 2011
  - Guidance is leading to more active client management
- ▲ Engaged with clients on a range of initiatives:
  - Scope changes
  - More efficient use of assets
- A UK Voluntary Code on disclosure and variation protocols has been drafted and is expected shortly
- No counterparty issues to report

### Fees, Expenses and TERs



#### Investment Adviser ("IA") fees

- Further fee taper agreed
- ▲ Simple, transparent fees with no performance element
- ▲ Fees are:
  - Annual
    - ▲ 1.1% pa of gross Asset Value up to £750m
    - 1.0% pa between £750m and £1.5bn
    - 0.9% pa thereafter
    - (1.5% if asset under construction)
    - ▲ £100k advisory fee
  - 1.0% fee for acquisitions
- ▲ No other fees or fees for ad-hoc work
- All fees disclosed
- ▲ Investment Adviser provides no "related party services" to project companies
- Directors fees from underlying project companies for benefit of Group
   equal to additional 0.28% fee if paid to Investment Adviser in year
- ▲ Total fees to IA in year to 31 March 2012 of £11.1m, of which £2.4m related to acquisitions made (financial and commercial due diligence)

#### **Expenses**

- ▲ Total Group expenses (excluding IA fees and interest cost/income) of £1.7m
  - of which £0.4m on third party bid costs unsuccessful bids

Year to	31 March 2012	31 March 2011
Total Expense Ratio	1.34%	1.20%
Ongoing Charge Percentage <sup>1</sup>	1.36%	1.32%

<sup>1.</sup> calculated using methodology set out by the AIC.

### **Summary income statement**



	Year to March 2012			,	ear to March 2011	1
£m	Investment basis	Consolidation adjustments	IFRS Basis	Investment basis	Consolidation adjustments	IFRS Basis
Total Income	48.1	201.7	249.8	37.4	150.5	187.9
Expenses & finance costs	(14.9)	(214.0)	(228.9)	(13.1)	(155.2)	(168.3)
Profit/(loss) before valuation movement	33.2	(12.3)	20.9	24.3	(4.7)	19.6
Fair value movements	28.8	34.5	63.3	20.9	(2.2)	18.7
Tax and non-controlling interests	(0.1)	(1.3)	(1.4)	(0.1)	7.0	6.9
Earnings	61.9	20.9	82.8	45.1	0.1	45.2
Earnings per share	9.8p		13.1p	8.9p		9.0p

### **Expenses & finance costs**



	Year to March 2012	Year to March 2011
£m	Investment basis	Investment basis
Interest income	0.3	0.1
Interest expense	(2.4)	(3.6)
Investment Adviser	dviser (11.1) (8.1)	
Auditor – KPMG – for the Group	(0.2)	(0.2)
Directors' fees and expenses	ees and expenses (0.2)	
Other expenses	(1.3)	(1.2)
Expenses & finance costs	(14.9)	(13.1)
Total Expense Ratio (TER) <sup>1</sup>	1.34%	1.20%

 $<sup>1.\ 31\</sup> March\ 2012\ based\ on\ operating\ costs\ of\ \pounds 10.4m\ which\ excludes\ one-off\ acquisition\ costs\ and\ NAV\ of\ \pounds 773.7m.$ 

### **Summary balance sheet**



		As at March 2012			As at March 2011	
£m	Investment basis	Consolidation adjustments	IFRS basis	Investment basis	Consolidation adjustments	IFRS basis
Investments at fair value <sup>1</sup>	902.0	(377.7)	524.3	626.1	(200.1)	426.0
Non-current assets	-	2,224.3	2,224.3	-	957.9	957.9
Working capital	(12.0)	21.8	9.8	(5.3)	8.8	3.5
Net cash/(borrowings)	(116.3)	(1,357.0)	(1,473.3)	54.7	(587.5)	(532.8)
Other non-current liabilities	-	(498.6)	(498.6)	(2.3)	(185.4)	(187.7)
Non-controlling interests	-	(8.4)	(8.4)	-	(9.9)	(9.9)
Net assets <sup>2</sup> attributable to Ordinary Shares	773.7	4.4	778.1	673.2	(16.2)	657.0
NAV per Ordinary Share (before dividend)	116.3p		117.0p	113.1p		110.4p
Net assets <sup>3</sup> attributable to C Shares	246.8		246.8	-	-	-
NAV per C Share	98.7p		98.7p	-		-

<sup>1.</sup>Investments at Fair Value at 31 March 2011 of £626.1m excludes future investment commitments of £47.0m

<sup>2.</sup>Net assets attributable to the Group net of non-controlling interests

<sup>3.</sup>Being the £250m raised by way of C shares less costs and held as cash on deposit

### **Summary cash flow**



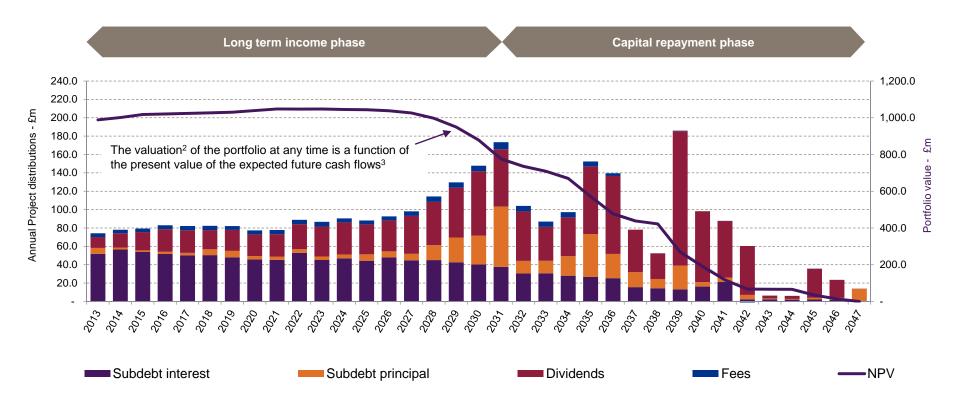
Includes the March C Share proceeds

	Year to	March 2012	Year to N	larch 2011
£m	Invest	ment basis	Investm	ent basis
Net cash at start of period		54.7		11.0
Cash from investments	51.2		45.6	
Operating and finance costs outflow	(10.2)		(10.7)	
Net cash inflow before acquisitions/financing		41.0		34.9
Redemption of investment		30.0		0.0
Cost of new investments		(283.3)		(115.1)
Forex movement on borrowings/hedging <sup>1</sup>		2.9		(1.3)
Share capital raised net of costs		320.9		154.6
Distributions paid				
Relating to operational investments	(33.2)		(27.6)	
Relating to investments in construction	(3.6)		(1.8)	
		(36.8)		(29.4)
Net cash at end of period		129.4		54.7

<sup>1.</sup> Forex movements includes both cash settlement and revaluation of euro and Canadian dollar borrowings/hedging at period end.

### Long term cashflows<sup>1</sup>





Source: Investment Adviser

<sup>&</sup>lt;sup>1</sup> The illustration represents a target only and is not a profit forecast. There can be no assurance that this target will be met.

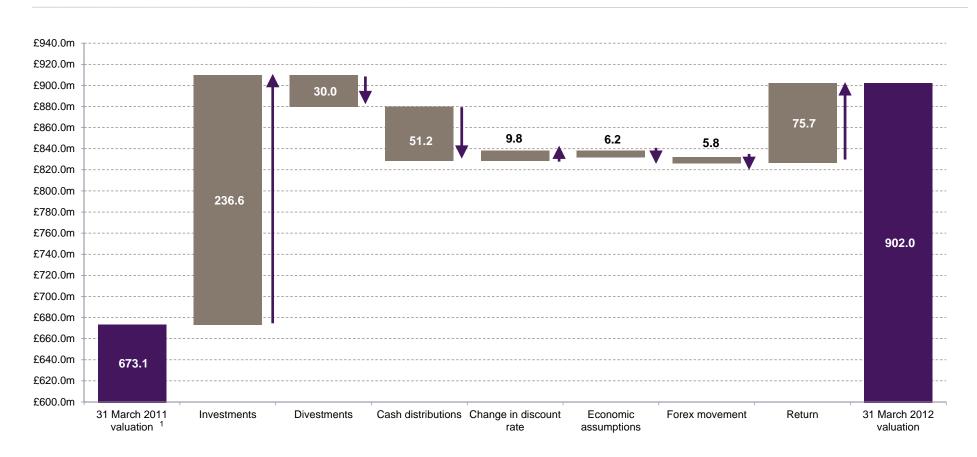
<sup>&</sup>lt;sup>2</sup> The illustration assumes a Euro to Sterling exchange rate of 0.83, a Canadian dollar to Sterling exchange rate of 0.63 and a weighted average discount rate of 8.6 per cent. per annum. These assumptions and value of the Group's portfolio may vary over time.

<sup>&</sup>lt;sup>3</sup> The cashflows and the valuation are from the portfolio of 70 investments as at 31 March 2012 plus the Colchester incremental stake, the Connect acquisition and the Birmingham acquisition (all in May 2012) and does not include other assets or liabilities of the Group, and assumes that during the period illustrated above, (i) no new investments are purchased, (ii) no existing investments are sold and (iii) the Group suffers no material liability to withholding taxes, or taxation on income or gains.

### **Analysis of change in Directors' Valuation**



Valuation movements driven by acquisitions and portfolio performance



<sup>&</sup>lt;sup>1</sup>To reconcile to the IFRS investments at fair value as at 31 March 2011, the elimination of subsidiaries of £200.1m and £47.0m of future investment commitments must be deducted

### **Discount rate analysis**

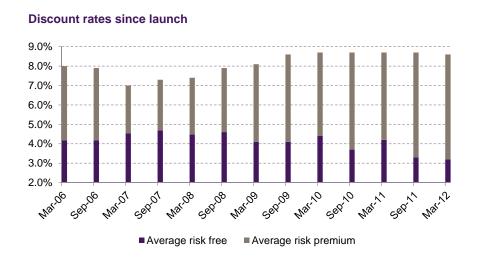
Directors' Valuation as at 31 March 2012



#### Market valuation of assets did not move significantly in period

- ▲ Discount rates for PFI/PPP/P3 projects range between 8.2% and 11.0%
  - Discount rate for operational projects unchanged from March 2011 at 8.6%
  - Discount rate for construction projects reduced from 9.3% to 9.0%
  - Weighted average rate of 8.6%, down from 8.7% at 31 March 2011 and 30 September 2011

31 March 2012	Risk free rate	Premium	Total discount rate	Total March 2011
UK	3.3%	5.3%	8.6%	8.6%
Holland	2.7%	6.1%	8.8%	8.9%
Canada	2.6%	5.6%	8.2%	8.8%
Ireland	6.9%	4.1%	11.0%	-
Portfolio	3.2%	5.4%	8.6%	8.7%



### **Key valuation assumptions**





#### Inflation assumptions<sup>1</sup>

UK
 2.75% p.a. - both RPI<sup>2</sup> and RPIx<sup>2</sup>

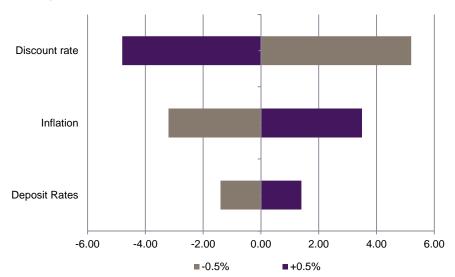
(March 2011: 2.75% p.a.)

- EURO 2.00% p.a. (March 2011: 2.00% p.a.)

Canada 2.00% p.a. (March 2011: 2.00% p.a.)

- ▲ Deposit rates (UK)
  - 1.0% p.a. to 31 March 2015, 3.75% thereafter (March 2011: 1.0% p.a. to March 2013 and 4.0% thereafter)
- Foreign exchange
  - CAD\$/GBP 0.63 (March 2011: 0.64)
  - EU€/GBP 0.83 (March 2011: 0.89)
- ▲ UK tax rate of 24% (March 2011: 26%)

Sensitivity to key macroeconomic assumptions (change NAV in pence/share)<sup>3</sup>



▲ If inflation is 3.75% pa (i.e. up 1.0% pa), expected return<sup>4</sup> from portfolio (before Group expenses) increases from 8.6% to 9.3%

<sup>&</sup>lt;sup>1</sup> Some project income fully indexed, whilst others partially indexed

<sup>&</sup>lt;sup>2</sup> Retail Price Index and Retail Price Index excluding Mortgage Interest Payments

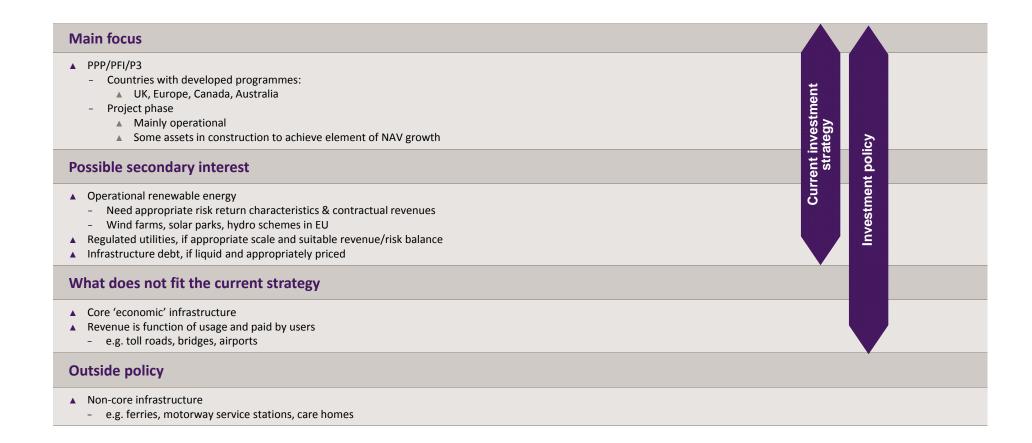
<sup>&</sup>lt;sup>3</sup> Based on 883.5m shares in issue

<sup>&</sup>lt;sup>4</sup> Return is expected internal rate of return

### **Market focus**







### Market update





#### Private sector funding, with new sources of capital, will continue to fund public infrastructure

- ▲ In UK, use of PFI/PPP (or a successor) as procurement method continues
  - In UK, as at November 2011, there were 49 PFI/PPP schemes being procured<sup>1</sup>
  - New school building programme announced in July 2011 requires private sector funding commences this Autumn
- Infrastructure UK was established in 2010 to oversee the estimated £200bn of investment planned over the next five years
  - In November 2011, the UK Government reiterated its support for private sector investment in infrastructure
  - New funding and delivery models being discussed and additional sources of private sector capital being sought
- ▲ The social infrastructure PPP model pioneered in the UK in the form of PFI has become adopted globally
  - UK, Australia and Canada, where projects are well-established across a range of public service sectors, represent the mature adopters of the PPP model
  - Other countries are increasingly turning to the PPP model for infrastructure procurement
- Secondary market active
  - Pipeline of opportunities
  - Mix of single assets, groups/portfolios and incremental acquisitions
- ▲ UK PFI/PPP projects using HM Treasury guidance to achieve savings
  - Scope changes
  - More efficient use of assets

<sup>&</sup>lt;sup>1</sup> Source: H M Treasury website

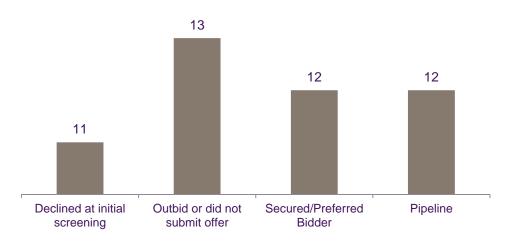
### **Current pipeline**



#### **Healthy pipeline of opportunities**

- ▲ Steady pipeline of new investment opportunities:
  - All PFI/PPP investments
  - Mainly UK, but also certain EU countries, North America and Australia
  - Mix of single assets and larger portfolios
  - Some processes at an advanced stage
- New entrants
- Vendors seeking
  - Purchasers who deliver
  - Funding available
- ▲ Increase in supply and demand for PFI/PPP/P3 investments

#### 36 opportunities reviewed since 31 March 2011



### **Summary**



- Balanced, diversified portfolio performing as expected
- Good cash generation in period
- Portfolio value increasing
- Over 4,000 shareholders, with good investor spread and share liquidity
- Steady pipeline of new investment opportunities
- ▲ C share proceeds materially invested
- New Group revolving debt facility available for further investment
- ▲ Target¹ distribution of 7p per share for year to 31 March 2013 (6.85p in year to March 2012)
- ▲ Seek some NAV growth assets under construction/assets partially inflation protected
- ▲ Second interim dividend of 3.5p per share declared to be paid end of June 2012
- ▲ Scrip dividend alternative circular issued decide by 12 June 2012

<sup>1.</sup> The 7p distribution target is consistent with statements made at time of launch and the latest February 2012 C Share prospectus. This is a target only and is not a profit forecast. There can be no assurance that this target will be met.

### **Current portfolio: Selected examples**

A diversified portfolio of high quality public sector / government backed investments





**Home Office Headquarters** 



**Colchester Garrison** 



**Dutch High Speed Rail Link** 



**Bishop Auckland Hospital** 



**West Middlesex Hospital** 



**Exeter Crown Court** 



**Highlands School PPP** 

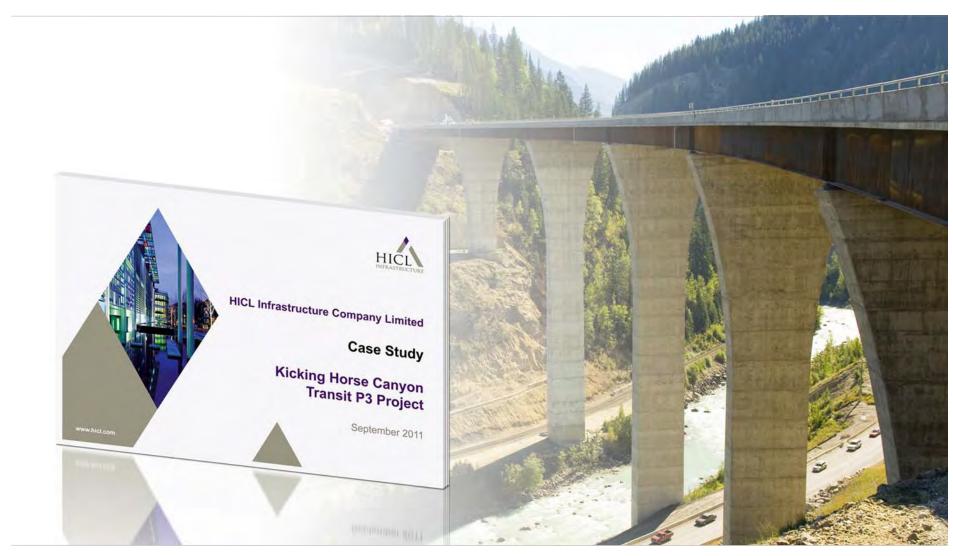


**Oxford John Radcliffe** 

### **Kicking Horse Canyon**

Case study available from website









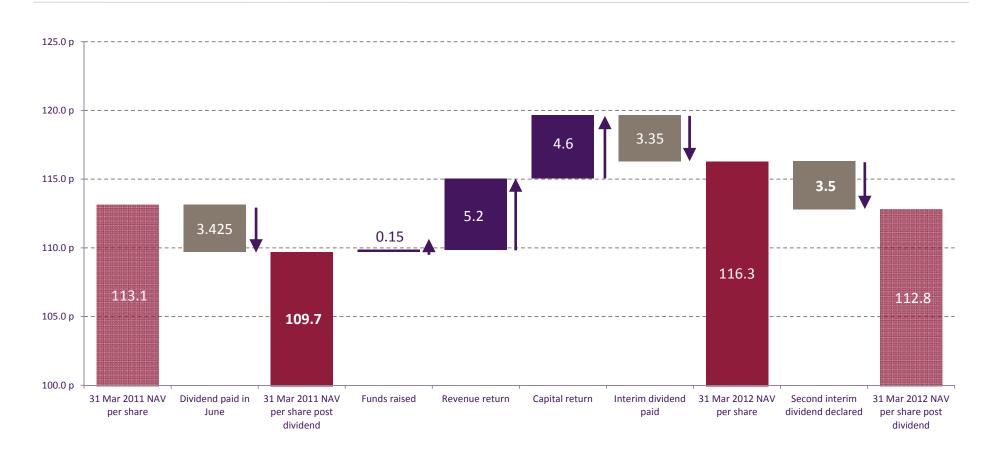
## **Appendix I**

Additional Financial Information

### **Analysis of change in NAV per share**



31 March 2011 to 31 March 2012



### **Valuation methodology**



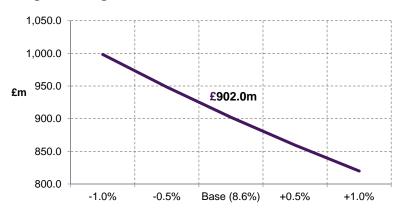
#### HICL's valuation methodology is consistent with industry standard

- Semi annual valuation and NAV reporting:
  - Carried out by Investment Adviser
  - Approved by Directors
  - Independent third party opinion for Directors
- Non traded DCF methodology on investment cash flows
  - Discount rate comprising risk free rate plus investment specific premium
    - ▲ For risk free, average of 20 and 30 year government bonds (matching concession lengths)
- Traded (not currently applicable): market quotation

### **Discount rates**



#### Weighted average rate of 8.6%1



	Directors' valuation	NAV per share <sup>2</sup>
Valuation	£902.0m	116.3p
	Change	Implied NAV per share
+0.5% increase	- £42.6m	- 4.8p
-0.5% decrease	+ £46.2m	+ 5.2p

#### DCF rates for PFI/PPP/P3 assets have remained flat in the period

For the PFI/PPP/P3 portfolio	Weighted average risk free rate	Weighted average risk premium	Weighted average discount rate	Weighted average const. phase premium	Weighted average ops. phase premium
31 March 2011	4.2%	4.5%	8.7%	5.1%	4.4%
30 September 2011	3.3%	5.4%	8.7%	5.8%	5.3%
31 December 2011	2.9%	5.7%	8.6%	6.1%	5.7%
31 March 2012	3.2%	5.4%	8.6%	5.8%	5.4%

<sup>&</sup>lt;sup>1</sup>Sensitivity analysis based on the 70 PFI/PPP/P3 investments as at 31 March 2012

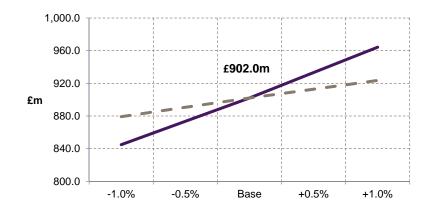
<sup>&</sup>lt;sup>2</sup> Based on 883.5m Ordinary Shares in issue post April 2012 C Share conversion and total net assets at 31 March 2012 on an investment basis of £1,020.5m

### Positive inflation correlation



#### Sensitivity to inflation depends on a project's initial structuring<sup>1</sup>

- ▲ PFI/PPP/P3 projects' income and costs linked to RPI/RPIx² in UK and CPI in Holland, Canada and Ireland
  - Valuation based on 2.75% pa RPI/RPIx in UK and 2.0% pa CPI in EU and Canada
  - Availability payments fully or partially indexed to inflation
  - Operating costs also indexed to inflation
  - Financing costs can be indexed-linked and some projects have long-term RPI hedges in place



	Directors' valuation	NAV per share <sup>3</sup>
Valuation	£902.0m	116.3p
	Change	Implied NAV per share
+0.5% increase all years	+ £31.1m	+ 3.5p
-0.5% decrease all years	- £28.6m	- 3.2p

Purple line - Sensitivity changing assumption each and every year to maturity Grey line Sensitivity changing assumption for next five years only – base case thereafter

<sup>&</sup>lt;sup>1</sup> Analysis based on 20 largest PFI/PPP/P3 investments

<sup>&</sup>lt;sup>2</sup> Retail Price Index and Retail Price Index excluding Mortgage Interest Payments

<sup>&</sup>lt;sup>3</sup> Based on 883.5m Ordinary Shares in issue post April 2012 C Share conversion and total net assets at 31 March 2012 on an investment basis of £1,020.5m

### **Deposit rate sensitivity**



#### Positive sensitivity results from large cash deposit at projects' level<sup>1,2</sup>

- ▲ Financing structure typically includes cash reserve accounts
  - e.g. Debt service reserve account, Lifecycle reserve account, Change in law reserve account
- ▲ Debt financing in each project hedged to interest rate exposure



	Directors' valuation	NAV per share <sup>3</sup>
Valuation	£902.0m	116.3p
	Change	Implied NAV per share
+0.5% increase all years	+ £12.4m	+ 1.4p
-0.5% decrease all years	- £12.3m	- 1.4p

<sup>&</sup>lt;sup>1</sup> Analysis based on 20 largest PFI/PPP/P3 investments

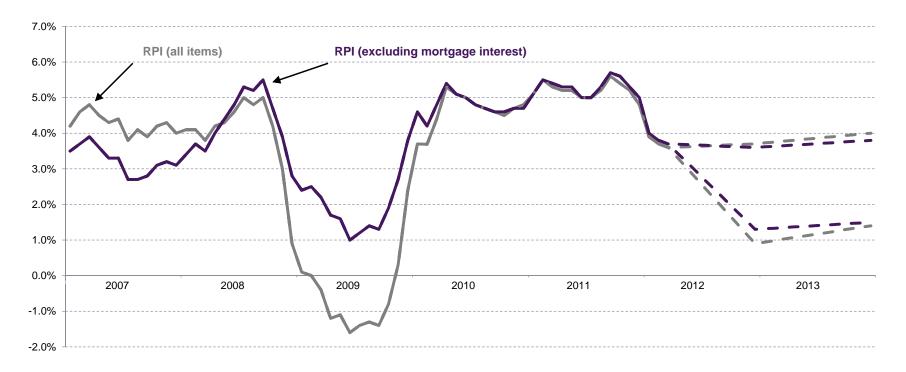
<sup>&</sup>lt;sup>2</sup> Changing all future periods assumption from the base assumption - all other assumptions unchanged

<sup>&</sup>lt;sup>3</sup> Based on 883.5m Ordinary Shares in issue post April 2012 C Share conversion and total net assets at 31 March 2012 on an investment basis of £1,020.5m

### **UK inflation – actual & forecast**



- ▲ UK inflation was 3.6% in March 2012, with forecasts showing it declining further¹
- ▲ Wide range of forecasts
- ▲ Valuation assumptions simple proxy of possible outcomes



<sup>&</sup>lt;sup>1</sup> Source – Office for National Statistics, HM Treasury a comparison of independent forecasts – April 2012

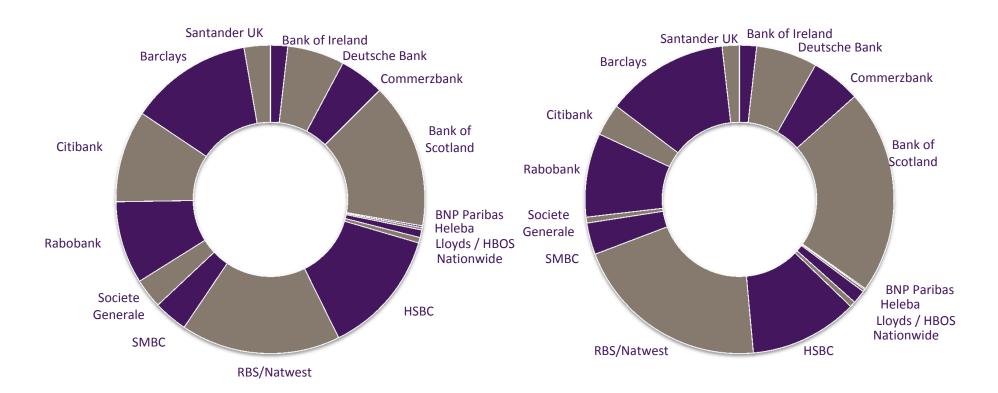
### PFI/PPP/P3 projects – cash deposit analysis

Analysis as at 31 March 2012



### **Exposure to banks by deposit value**

### **Exposure to banks by investment value**



Based on analysis by the Investment Adviser of the portfolio as at 31 March 2012, excluding C Share proceeds. The Deposit Value chart looks at the £473m deposits made by projects (regardless of the Group's percentage holding) at 31 March 2012. The Project Value chart considers this exposure related to the Directors' Valuation of the portfolio as at 31 March 2012.





# **Appendix II**

The Investment Adviser

#### **Overview of InfraRed Capital Partners Ltd**



- Originator of value added investment products in infrastructure and real estate
- ▲ Around 80 partners and staff covering investment, asset management, finance, risk and reporting functions
- 11 funds raised to date
- ▲ London based, with offices in Hong Kong, New York and Paris
- Successful spin-out from HSBC Group in April 2011
- ▲ InfraRed is an indirect subsidiary of InfraRed Partners LLP 80.1% owned by 28 partners and 19.9% by HSBC group

	Infrastructure Fund II	Infrastructure Fund III	Environmental Infrastructure Fund I	HICL Infrastructure Company Ltd
Type of fund	Unlisted capital growth	Unlisted capital growth	Unlisted capital growth	Listed, yield
Equity under management	£300 m	US\$1215 m	€235 m	~£1000 m
Establishment	2004	2010	2009	2006
Capital status	Closed	Closed	Closed	Raises capital as new investments made
Investment status	Fully committed	Investment period	Investment period	Investment period

Source: InfraRed

#### InfraRed – Team skills and experience



- Experienced infrastructure professionals with proven track record
  - Core team for HICL of 11
  - Four asset managers, with further recruitment planned
  - Additional Investor Relations' resources
  - Part of a wider infrastructure team of 38
- ▲ Wide range of skills and knowledge of
  - Assets in portfolio
  - Core target sectors
  - Corporate finance
  - M&A
  - Treasury management
- Detailed, 'tried and tested' investment processes
- Active asset management with regular review
- Proactive value management



#### InfraRed Capital Partners – Investment Adviser's key personnel

Investment Committee with over 77 years combined infrastructure experience





Werner von Guionneau CEO IRCP

Inv Committee<sup>1</sup>



Chris P Gill
Deputy CEO
IRCP

Inv Committee<sup>1</sup>



**Tony Roper** Director, IRCP

Inv Committee<sup>1</sup>



Gareth Craig Director, IRCP

Inv Committee<sup>1</sup>



Sandra Lowe Director Investor Relations



**Keith Pickard**Director,
Infrastructure

Inv Committee<sup>1</sup>



**Erwan Fournis**Director,
Infrastructure

Inv Committee<sup>1</sup>



David Foot Investment Director



James O'Halloran Investment Director



Albane Psaume Analyst



James Keigher Analyst



Xiaonan Chen Analyst



Eugene Kinghorn Financial Controller



Justin Scholes Senior Financial & Management Accountant



Maria Janusz
Management
Accountant



Geoff Quaife Asset Management



Mark Wayment Asset Management



Robert Newton Asset Management



Mark Holden Asset Management



Robin Hubbard Investor Relations

<sup>1</sup>member of the InfraRed Capital Partners Ltd HICL Investment Committee





# **Appendix III**

The Company

## **Attractions of HICL Infrastructure Company Ltd**



Proven track record	▲ Established position as a leading London listed infrastructure fund since 2006 providing solid NAV performance
Competitive fee structure	<ul> <li>▲ Current annual fee of 1.1%¹ p.a. for AUM up to £750m, 1.0% p.a. up to £1.5bn, 0.9% pa thereafter. Acquisition fee of 1.0%</li> <li>▲ No performance fee</li> <li>▲ Project fees stay within Group, for benefit of shareholders</li> </ul>
Current portfolio (23 May 2012)	<ul> <li>↑ 72 PFI/PPP/P3 investments – 70 fully operational</li> <li>♠ UK, Holland, Canada and Ireland</li> <li>♠ Directors' Valuation of £902.0m as at 31 March 2012, plus three further investments for £88.6m (May 2012)</li> </ul>
Portfolio performance	<ul> <li>▲ Operational performance in line with business plans</li> <li>▲ Cash receipts in line with forecasts</li> </ul>
Strong pipeline	▲ Opportunities exist for further investments across a range of sectors and geographies.

<sup>&</sup>lt;sup>1</sup> For assets in construction or ramp-up, the fee is 1.5% paid
Past performance is not a reliable indicator of future performance
Investments can fluctuate in value, and value and income may fall against an investor's interests.

#### **Overview**



Company	▲ Guernsey reg	▲ Guernsey registered Investment Company				
Listing	▲ Part of FTSE	<ul> <li>▲ Listed in March 2006 on London main listing (ticker: HICL.L)</li> <li>▲ Part of FTSE 250</li> <li>▲ Shares have traded at a premium to NAV per share for nearly 3 years</li> </ul>				
Management		<ul> <li>Board of 4 independent directors</li> <li>Investment Adviser: InfraRed Capital Partners Ltd (authorised and regulated by the FSA)</li> </ul>				
Yield to date	First year to Mar 07 <b>6.10p</b>	Second year to Mar 08 <b>6.25p</b>	Third year to Mar 09 <b>6.40p</b>	Fourth year to Mar 10 <b>6.55p</b>	Fifth year to Mar 11 <b>6.70p</b>	Sixth year to Mar 12 <b>6.85p</b>
Return	▲ Positive inflati	<ul> <li>Target 7.0p per share distribution for year to March 2013<sup>1</sup></li> <li>Positive inflation correlation</li> <li>Low correlation to equities</li> </ul>				
PFI/PPP concessions	▲ Long-term cor	▲ Long-term concessions, partially inflation-linked, with public sector or government backed revenue streams				
Equity		<ul> <li>883.5m shares in issue as at 23 May 2012, post C share conversion in April 2012</li> <li>£325.9m² raised through tap issues and C share in year to 31 March 2012</li> </ul>				
Debt financing	▲ Multi-currency	<ul> <li>New £100m revolving 3 year, and £50m 18 month, debt facilities at fund level allows new acquisitions to be made</li> <li>Multi-currency and with ability to use for letters of credit</li> <li>Lenders are The Royal Bank of Scotland and National Australia Bank</li> </ul>				

<sup>&</sup>lt;sup>1</sup> Investors should note that no assurance or guarantee can be given that this will be achieved <sup>2</sup> Before issue costs

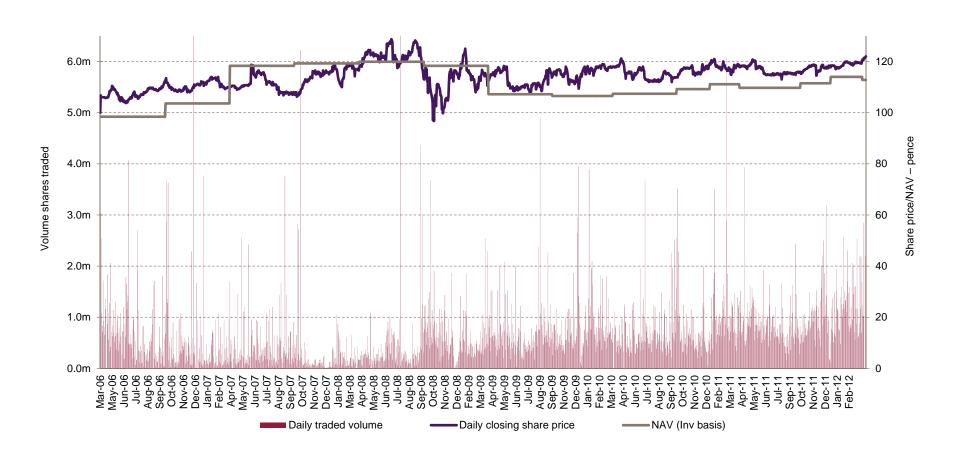
# **History**



First year – period end 31 March 2007	
▲ Launch March 06 – raised £250m, purchased 15 investments worth £250m ▲ Acquired 2 new investments & 6 incremental stakes	<ul><li>▲ Interim 2.875p</li><li>▲ Second interim 3.225p</li><li>▲ TOTAL 6.10p</li></ul>
Second year – year end 31 March 2008	
<ul> <li>New £200m fund level 5 year revolving debt facilities</li> <li>Site visit January</li> <li>Acquired 10 new investments &amp; 1 incremental stake</li> </ul>	<ul><li>▲ Interim 3.05p</li><li>▲ Second interim 3.2p</li><li>▲ TOTAL 6.25p</li></ul>
Third year – year end 31 March 2009	
<ul> <li>▲ Successful £103.6m C share raising in May 2008</li> <li>▲ Site visit February</li> <li>▲ Acquired 1 new investment &amp; 5 incremental stakes</li> </ul>	<ul><li>▲ Interim 3.125p</li><li>▲ Second interim 3.275</li><li>▲ TOTAL 6.40p</li></ul>
Fourth year – year end 31 March 2010	
<ul> <li>▲ Successful £80m C share raising in December 2009</li> <li>▲ Raised £48.1m through tap issues over the year</li> <li>▲ Acquired 5 new investments &amp; 3 incremental stakes</li> </ul>	<ul><li>▲ Interim 3.2p</li><li>▲ Second interim 3.35p</li><li>▲ TOTAL 6.55p</li></ul>
Fifth year – year end 31 March 2011	
<ul> <li>▲ Successful £110m C share raising in December 2010</li> <li>▲ Raised £46.5m through tap issues</li> <li>▲ Acquired 5 new investments &amp; 4 incremental stakes</li> </ul>	<ul> <li>▲ Interim 3.275p</li> <li>▲ Second interim 3.425p</li> <li>▲ TOTAL 6.70p</li> </ul>
Sixth year – year to 31 March 2012	
<ul> <li>Raised £325.9m through tap issues and successful C share</li> <li>Kemble Water Junior Loan repaid in April 2011</li> <li>Acquired 33 new investments &amp; 5 incremental stakes for £236.6m</li> </ul>	<ul><li>▲ Interim 3.35p</li><li>▲ Second interim 3.5p</li><li>▲ TOTAL 6.85p</li></ul>
<sup>1</sup> Past performance is not a reliable indicator of future performance	

#### **Share price and NAV history**



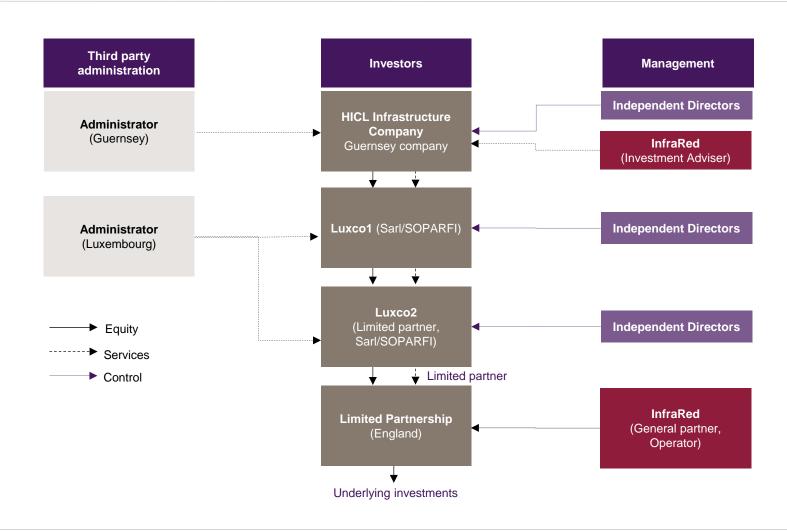


<sup>&</sup>lt;sup>1</sup> Past performance is not a reliable indicator of future performance

<sup>&</sup>lt;sup>2</sup> Investments can fluctuate in value, and value and income may fall against an investor's interests Source: Thomson Datastream. Data as at 18 May 2012

#### **Group structure diagram**





#### What defines infrastructure



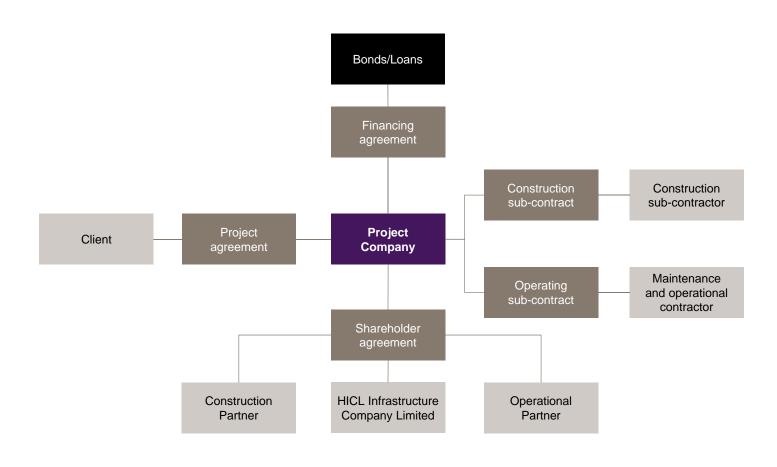
- ▲ Resilience of asset class provides diversification benefits
- ▲ Availability and regulatory assets are the most resilient

#### Revenue risk

	Low High				
Risk class	Availability	Regulatory	Demand based	Market	
Investment risks are incremental	<ul><li>Operating costs</li><li>Delivery (e.g. service performance)</li></ul>	<ul><li>+ Regulatory risk</li><li>+ Volume risk (low)</li></ul>	<ul><li>+ Volume risk (high)</li><li>+ Known pricing risk</li></ul>	+ Competitive risks	
Examples					
	<ul> <li>Hospitals, schools, government accommodation</li> <li>Availability transport (e.g. road/rail)</li> </ul>	<ul> <li>Energy distribution, transmission, storage</li> <li>Water, waste water</li> <li>Renewable energy (off-take or feed-in)</li> </ul>	<ul> <li>Toll roads, tunnels, bridges</li> <li>Light, heavy rail</li> <li>Airports</li> <li>Marine ports</li> </ul>	<ul> <li>Merchant power (no off-take)</li> <li>Ferries</li> <li>Service stations</li> <li>Waste</li> </ul>	
	Lowest risk segment ('public assets')	Largely resilient to economic cycle	Exposed to economic cycle	Private equity style exposure	

## Typical infrastructure project structure

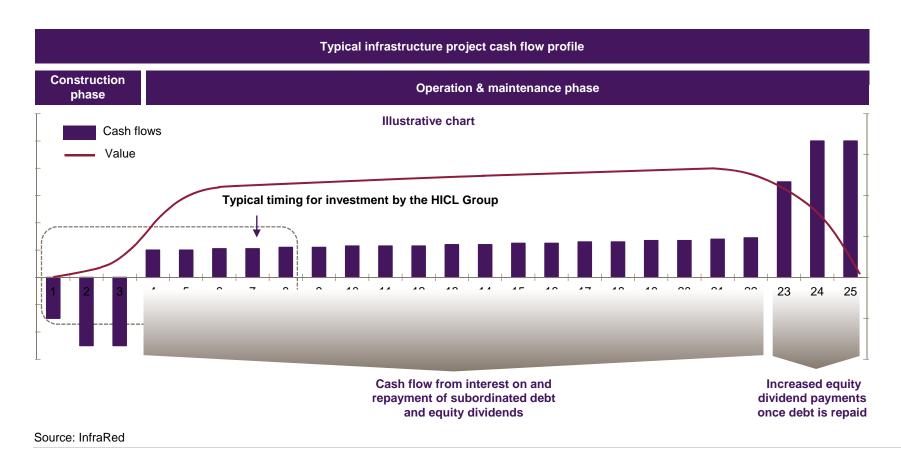




#### Investment cash flow profile over a typical project's life



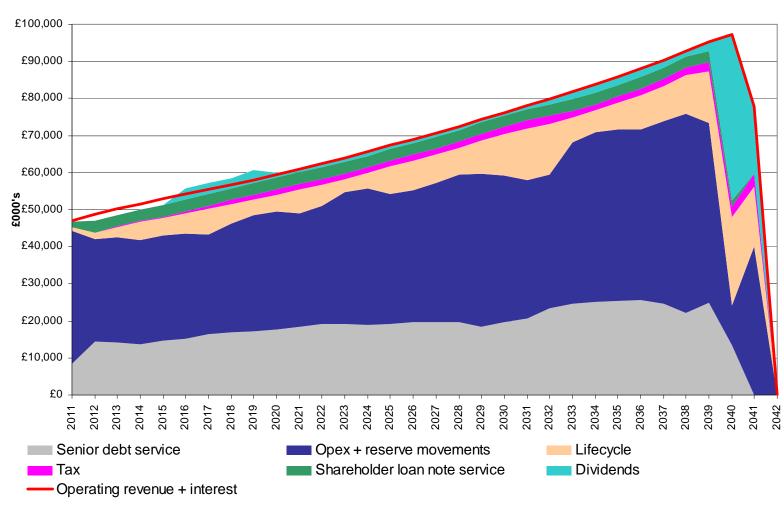
Once operational (i.e. post their construction phase), infrastructure projects typically benefit from long term predictable cash flows with a stable risk profile



#### **Project cash flows – example**







Source: InfraRed, taken from the project's financial model – data current as at September 2010

#### Governance



- Independent board of four non-executive Directors
  - Approves and monitors adherence to strategy
  - Determines risk appetite
  - Sets Group's policies
  - Monitors performance against objectives
  - Raising cash proceeds (equity or debt)
- Investment Adviser / Operator: InfraRed Capital Partners Limited, a subsidiary of InfraRed Partners LLP
  - Day-to-day management of portfolio
  - Utilisation of cash proceeds
  - Full discretion over acquisitions and disposals (through Investment Committee)
  - Authorised and regulated by the FSA

#### **HICL Board**





Graham Picken Chairman

Graham Picken is an experienced banker and financial practitioner and has been Chairman of the Company since its launch. Recently appointed a non-executive director of Skipton Building Society, he was formerly a non executive director of the Derbyshire Building Society, where he became Chief Executive in February 2008 and led the society to a merger with Nationwide Building Society in December 2008, before standing down at the end of March 2009. Until 2003, Graham's career spanned over thirty years with Midland and HSBC Banks.



Sarah Evans Director

Sarah Evans is a Chartered Accountant and is a non-executive director of several other listed investment funds, as well as an unlisted fund of hedge funds. She is a member of the Institute of Directors. Sarah spent over six years with the Barclays Bank PLC group from 1994 to 2001. Prior to joining Barclays, Sarah ran her own consultancy business advising financial institutions on all aspects of securitisation. From 1982 to 1988 Sarah was with Kleinwort Benson, latterly as head of group finance.



Chris Russell Director

Chris is a Guernsey resident and a non-executive director of a number of investment and financial companies. He is also Deputy Chairman of the UK trade body, the Association of Investment Companies. Chris was formerly a director of Gartmore Investment Management Plc, where he was Head of Gartmore's businesses in the US and Japan, and before that was a holding board director of the Jardine Fleming Group in Asia. He is a Fellow of the Society of Investment Professionals and a Fellow of the Institute of Chartered Accountants.



John Hallam Director

John lives in Guernsey, is a Fellow of the Institute of Chartered Accountants in England and Wales and qualified as an accountant in 1971. He is a former partner of PricewaterhouseCoopers, having retired in 1999 after 27 years with the firm spent both in Guernsey and in other countries. John was, until January 2006, Chairman of the Guernsey Financial Services Commission and is currently a non-executive director of a number of financial services companies, some of which are listed on the LSE.